

No.	Initiative	Type	Effort	Description
CR1	Align Zoning with General Plan	Project	3	City-initiated re-zonings of properties citywide where the properties’ zoning do not align with their General Plan land use designation.
CR2	BART + High-Speed Rail Strategy	Strategy	21	The City of San José, the Peninsula Corridor Joint Powers Board (Caltrain), Santa Clara Valley Transportation Authority (VTA), and the California High-Speed Rail Authority (the “Partner Agencies”)and the Metropolitan Transportation Commission (MTC) developed a conceptual layout for Diridon Station in 2019, accepted that conceptual layout and refined engineering in 2020 to plan for the substantial growth of the Station. Diridon Station will support more high capacity transit connections than any other place in the Bay Area.
CR3	Child Care Learning Pods (C+ER*)	Project	8	The City’s R.O.C.K ‘n’ Learn program provides children with a safe, quiet space to participate in distance learning. Following County of Santa Clara Health Orders, the full day program offers enrichment, healthy and fun recreation, social and emotional development, and homework assistance. The program focuses on equity through a referral process developed in partnership with multiple school districts, needs-based scholarship awards, and prioritizing location availability in the neighborhoods and zip codes hardest hit by the pandemic.
CR4	Climate Smart American Cities Climate Challenge	Project	21	Climate Smart San José is the City’s objective for mitigating the contribution of local greenhouse gas emissions such that global temperature increase do not exceed 2°C, in alignment with the Paris Climate Accords. Actions will be taken over the duration of the Plan’s horizon in the areas of Energy, Water, and Mobility.
CR5	Development Services Transformation	Project	8	This interdepartmental initiative will transform the processes and technology in Development Services and is focused on Building, Planning, Public Works and Fire Prevention Bureau. These include electronic plan review workflows, digital inspections and permitting, and other processes that create better customer experiences.
CR6	Digital Equity (C+ER*)	Project	5	The EOC Digital Inclusion Branch is managing the development and implementation of: 1) accelerated buildout of public WiFi networks in East Side Union High School District (ESUHSD) attendance areas, 2) expansion of outdoor WiFi capacity at designated City Facilities, 3) distribution and management of 12,800 hotspots for K-12 student households, 4) 3,000 hotspots distributed through San Jose Public Library (SJPL), 5) digital literacy curricula and support, 6) support for the Digital Inclusion Fund and California Emerging Technology Fund (CETF), and 7) maximizing the buildout of small cells in partnership with telecommunications providers.
CR7	Electrical Service for Major Development	Project	13	Identify and evaluate opportunities for City owned and operated electric distribution service that are safer, more reliable, resilient and efficient. Specific consideration to be given to electric distribution services to major areas of new development in the City, including the Downtown West Mixed-Use Project (Google Project). The scope includes doing a comprehensive feasibility analysis to present recommendations to Council for the approval of a City-owned and operated electric distribution service. The scope will include developing and obtaining approval of a comprehensive business plan for the establishment and function of electric service with approval.
CR8	Emergency Housing Construction + Operation	Project	13	In response to the COVID-19 emergency and the City’s shelter crisis declaration, the City of San José is developing emergency interim housing for at-risk and unsheltered people, reducing the risk of the spread of COVID-19 to them and to others, and providing future bridge housing after this immediate public health emergency recedes.
CR9	Encampment Waste Pick-Up BeautifySJ	Project	13	The BeautifySJ Response Branch was established in the EOC to build a systematic trash pickup program for unsheltered residents. The Three-Tiered trash collection and sanitation services improve the safety, health, and quality of life at encampments through an inclusive, equitable, and data-informed approach.
CR10	Equity Strategy Development	Strategy	8	Advance systems change through a citywide racial equity framework that will examine and improve San José’s internal policies, programs, and practices so that ultimately we improve outcomes for Black, Indigenous, LatinX and People of Color. Short-term Goals include a training and applied practice program, building the Office of Racial Equity (ORE) Team, and supporting Community + Economic Recovery work.
CR11	Food + Necessities Distribution (C+ER*)	Project	13	This emergency response initiative helps ensure food security for communities in San José and Santa Clara County through funded partnerships with Second Harvest, the County Office of Education, nonprofit community organizations, and for profit food distribution companies. During pandemic recovery, the City will focus on more impactful and sustainable programs such as amplifying CalFresh enrollment and scaling a restaurant delivery program which feeds our vulnerable communities, supports local restaurant business health, and supports and restaurant worker employment. These programs support equitable food access for low-income and economically impacted individuals, individuals medically at-risk to COVID-19, and vulnerable homeless, isolation, and quarantine sites.
CR12	Google Development	Project	13	Google Downtown West is the largest, potentially most transformative development project in the city’s history. Downtown West serves as the anchor development in the western extension of Downtown and what will become one of the most active transit/rail hubs in the world. The project will include at full build-out about 30 buildings—half office buildings and half homes (4,000 units), retail, and civic/cultural buildings.
CR13	Increase in SJC Air Passenger Levels	Strategy	21	The Airport’s goal is to recover from the massive declines in service and passengers resulting from the COVID-19 pandemic by rebuilding airline capacity to meet the domestic and international travel needs of our citizens and businesses throughout Silicon Valley.
CR14	Lowering PG&E Above Market Costs for Clean Energy	Strategy	13	Advance regulatory and legislative initiatives to ensure San José Clean Energy (SJCE) rates are cost competitive. SJCE will collaborate other CCAs and CalCCA to do the necessary analysis to refine Power Charge Indifference Adjustment (PCIA) cost projections and develop alternative approaches to the calculation and implementation of the PCIA that lower costs for all customers. Lowering the PCIA is critical to ensuring that SJCE has cost competitive rates.

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CR15	Major Real Estate Development Projects	Project	8	This initiative entails professional planning work related to entitlement processing for real estate development projects that contribute to the economic development of the City. Specific components of the work scope include development review, environmental analysis, permitting, community outreach, and decision-making hearings for approximately 26 major projects.
CR16	Neighborhood Services Access Strategy	Strategy	5	This initiative explores how the City can allow underserved families free access to programing provided by PRNS. An analysis will examine all programs, their capacity, and fee structure. It will also review the neighborhoods served by community centers and consider establishing zones within the City where programming should be free and prioritized for those areas. The final outcome will identify the gaps in the system and potential funding sources to support programming and equitably maximize community access to PRNS programs.
CR17	North San José Strategy	Strategy	21	The North San Jose Plan was developed to guide the development of industrial, commercial and housing in North San Jose and includes certain regulatory requirements that became a barrier to development. Reimagining the North San Jose Plan will facilitate thousands of residential units and jobs.
CR18	Pavement, Fire, EOC, Transit Capital Improvements	Project	5	The focus of this item is to track the projects associated with Measure T – The Disaster Preparedness, Public Safety and Infrastructure General Obligation Bond measure passed by the voters in the year 2018. This overview tracks the public safety and paving portion of Measure T.
CR19	Police Reforms Work Plan	Project	21	The Administration has assembled the various City Council referrals related to police reforms into a comprehensive Police Reforms Work Plan. The purpose of these projects is to respond the concern from the community and the City Council arising from the George Floyd protests last year, conduct outreach to the community to help improve community and police relations, and continue to advance the Police Department’s commitment to continuously improving policing practices in San Jose.
CR20	Re-Employment + Workforce Development (C+ER*)	Project	13	With federal and city resources, Work2future will focus its outreach efforts to lower income, basic skill deficient populations. Work2future anticipates that a majority of clients served will be youth and adult job seekers of color and that over 65 percent will secure employment and or 80 percent or more will successfully complete a paid internship opportunity. Job placements and internship opportunities will be targeted to high growth rate occupations with pathways leading to economic self-sufficiency.
CR21	Regional Wastewater Facility Capital Improvements	Project	5	Consists of more than 30 projects to rehabilitate and modernize the Regional Wastewater Facility. This will ensure that the RWF continues to discharge clean water to the San Francisco Bay, contributing to a healthy environment and thriving economy. The projects are generally grouped into four major categories: 1) liquids, 2) solids, 3) power and energy, and 4) facilities.
CR22	Rental Assistance (C+ER*)	Project	13	The goal of this program will be to pay back rent and prevent displacement of extremely low-income individuals and families, prioritizing those living in neighborhoods hardest hit by COVID-19 and the pandemic-induced recession. This project will build on existing rental relief programs that have been funded with City Housing dollars, Coronavirus Relief Funds, Coronavirus Emergency Rental Assistance Funds, and philanthropic dollars.
CR23	San José 311 + Service Delivery	Project	8	The SJ 311 and Service Delivery initiative will provide a consistent, personalized experience for customers across all channels (website, web portals, online forms, chatbot, virtual agent, contact center, mobile app) and devices. The initiative will: provide a digital services roadmap and resource plan for improving the efficiency, effectiveness, and equitable delivery of services for the public; provide clear governance for prioritizing, delivering, managing and measuring performance of digital services across the City’s omnichannel approach to informing, engaging, and transacting with our residents.
CR24	Sheltering + Enhanced Encampment Services	Project	21	Continue temporary shelter at South Hall, launch enhanced encampment program called Services Outreach Assistance and Resources (SOAR). Both provide services and resources to most vulnerable homeless during pandemic
CR25	Small Business Recovery (C+ER*)	Project	13	Provide access to resources and services targeted at keeping small businesses directly impacted by the pandemic open. Engage with small businesses through workshops, referrals, outreach, responsive customer service, and regular multilingual updates. Provide resources to a diverse cross section of the small business community in multiple languages, through digital and non-digital engagements, and with both traditional and non-business serving community partners.
CR26	Soft-Story Building Earthquake Retrofit Policy	Policy	3	The scope of this initiative is to develop a multi-family soft-story seismic mitigation ordinance and incentive retrofit program. The policy seeks to mitigate loss of life by reducing the structural vulnerabilities of buildings that are at risk of collapse in a seismic event.
CR27	Vaccination Taskforce	Project	13	The Vaccination Taskforce of the EOC supports County Public Health leadership in conducting an effective vaccination effort that reaches our most vulnerable residents. Through communications, community engagement, and state and federal advocacy, this initiative seeks to ensure that San José residents and City staff are vaccinated safely, effectively, and equitably. Through phone banking and door-to-door community engagement, the City works to ensure an equitable distribution of vaccines by educating, informing, and supporting the hard-to-reach populations and individuals in the zip codes hardest hit by the pandemic.
CR28	Vision Zero Traffic Safety	Project	8	The Vision Zero Action Plan adopted by Council in February 2020 includes six priority action areas to: help eliminate traffic fatalities; Build Robust Data Analytics Tools; Form a Vision Zero Task Force; Strategize Traffic Enforcement and Prioritize KSI-Reduction Strategies; Increase Community Outreach and Engagement to Build a Culture of Safety; Implement Quick Build Data-Driven Safety Improvements Prioritize Resources on high KSI Corridors and Districts.

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