

FINANCE DEPARTMENT

Monthly Financial Report

Financial Results for the Month Ended October 31, 2019 Fiscal Year 2019-2020 (UNAUDITED)

Finance Department, City of San José Monthly Financial Report Financial Results for the Month Ended October 31, 2019 Fiscal Year 2019-2020 (UNAUDITED)

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Finance Department, City of San José Monthly Financial Report Financial Results for the Month Ended October 31, 2019 Fiscal Year 2019-2020 (UNAUDITED)

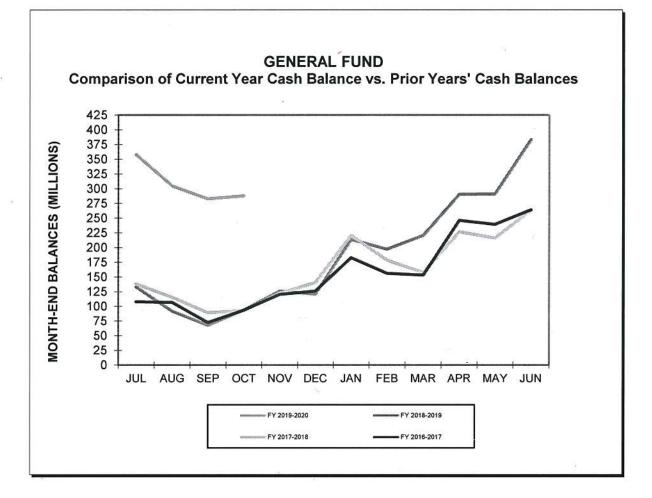
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Submitted by:

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JULIA H. COOPER Director, Finance Department

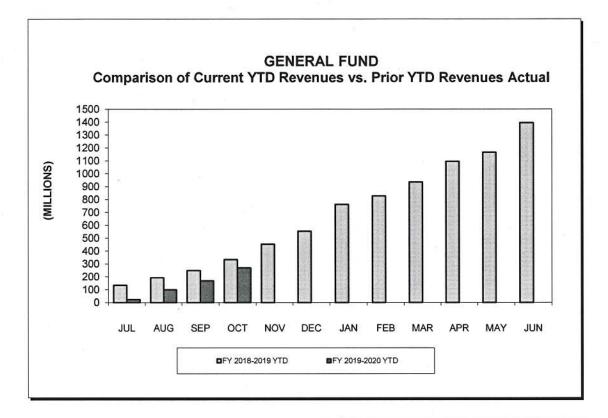


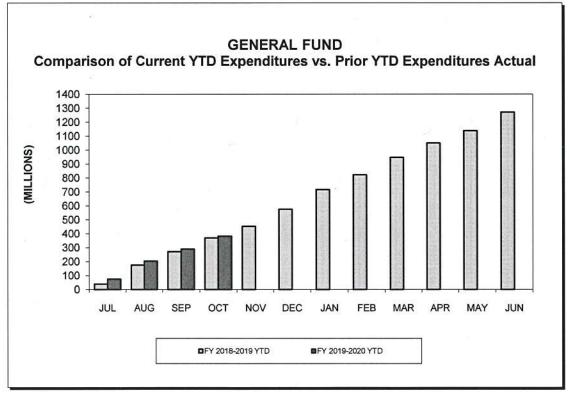
GENERAL FUND MONTHLY CASH BALANCES

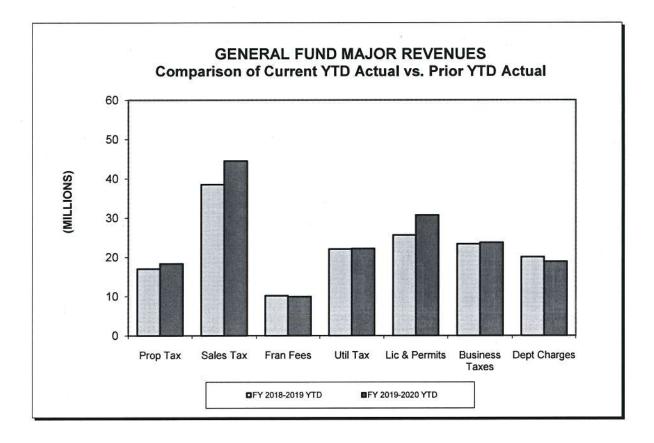
MONTH	FY 2019-2020	FY 2018-2019	FY 2017-2018	FY 2016-2017
JULY (1)	\$ 358,057,314	\$ 133,276,057	\$ 138,576,379	\$ 108,012,647
AUGUST	304,849,235	91,972,139	115,540,880	107,081,005
SEPTEMBER	283,092,234	67,970,290	89,537,017	72,718,873
OCTOBER	288,196,905	93,654,030	93,031,593	93,456,157
NOVEMBER	<u></u>	126,316,418	122,022,698	120,485,944
DECEMBER	<u>~</u>	121,024,958	140,886,445	126,203,310
JANUARY	<u> </u>	214,000,120	220,937,707	183,072,948
FEBRUARY	<u>~</u>	197,277,698	178,836,751	156,320,836
MARCH	<u>~</u>	220,734,066	157,759,493	153,282,389
APRIL (2)	<u> </u>	290,493,766	227,063,040	246,281,183
MAY	a 2	291,171,986	216,439,757	239,467,743
JUNE	-	383,572,703	263,800,843	264,266,135

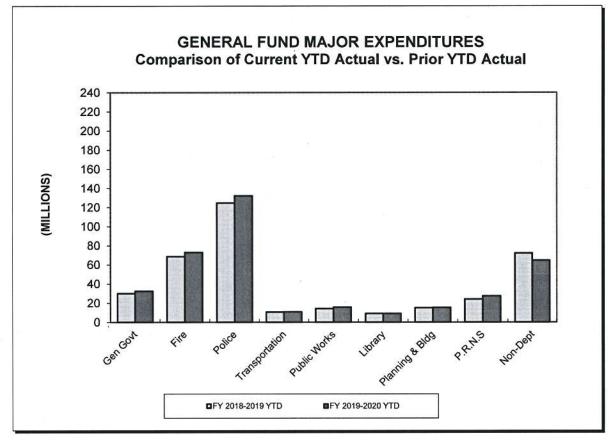
(1) The General Fund cash balance decreases each July and August mainly due to the Council's direction to annually pre-fund the employer share of retirement contributions in a lump-sum to achieve budgetary savings to the City. Effective July 2019, the City discontinued pre-funding of retirement contributions.

(2) The General Fund cash balance increases in April or May of every year mainly due to the receipt of the second annual installment of property taxes from Santa Clara County.









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CITY OF SAN JOSE GENERAL FUND SOURCE AND USE OF FUNDS FUND BALANCE, REVENUE, TRANSFERS & REIMBURSEMENTS FOR THE MONTHS ENDED OCTOBER 31, 2019 (UNAUDITED) (\$000)

	ADOPTED FY 2019-2020 BUDGET	YTD BUDGET AMENDMENTS	C/O ENCUMBR	REVISED FY 2019-2020 BUDGET	CUR YTD ACTUAL (*)	CUR YTD ACTUAL % OF BUDGET	PRIOR YTD ACTUAL (*)	PRIOR YTD % OF PRIOR YEAR-END ACTUAL	PRIOR YEAR-END ACTUAL (*)	CUR YTD LESS PRIOR YTD ACTUAL	% CHANGE CUR YTD ACTUAL LESS PRIOR YTD ACTUAL
Fund Balance											
Prior Year Encumbrances	-	-	46,557	46,557	46,557	100.00%	38,466	101.04%	38,071	8,091	21.03%
Available Balance	289,425	75,388	-	364,813	364,813	100.00%	249,290	99.73%	249,953	115,523	46.34%
Total Fund Balance	289,425	75,388	46,557	411,370	411,370	100.00%	287,756	99.91%	288,024	123,614	42.96%
General Revenues											
Property Tax	354,000	-	-	354,000	18,356	5.19%	17,041	5.16%	330,199	1,315	7.72%
Sales Tax (1)	258,300	(1 8 1)	-	258,300	44,486	17.22%	38,523	14.62%	263,530	5,963	15.48%
Telephone Line Tax	20,000	(2 4 0)	-	20,000	5,141	25.71%	4,718	21.85%	21,593	423	8.97%
Transient Occupancy Tax	22,500	12	-	22,500	4,701	20.89%	5,015	24.42%	20,536	(314)	-6.26%
Franchise Fees	48,641	-	-	48,641	9,977	20.51%	10,222	21.12%	48,397	(245)	-2.40%
Utility Tax	99,645	-	-	99,645	22,187	22.27%	22,085	22.25%	99,253	102	0.46%
Business Taxes	72,200	(1 <u>4</u>)	-	72,200	23,762	32.91%	23,356	31.18%	74,903	406	1.74%
Licenses and Permits	62,010	(1)	-	62,009	30,705	49.52%	25,599	39.21%	65,295	5,106	19.95%
Fines, Forfeits and Penalties	16,213	-	-	16,213	5,180	31.95%	4,166	23.94%	17,402	1,014	24.34%
Use of Money and Property	13,144	-	-	13,144	4,327	32.92%	2,001	19.87%	10,072	2,326	116.24%
Revenue from Local Agencies	14,830	2,669	-	17,499	1,809	10.34%	1,248	7.48%	16,685	561	44.95%
Revenue from State of CA	12,961	1,706	-	14,667	6,426	43.81%	57	0.38%	15,102	6,369	11173.68%
Revenue from Federal Government	4,769	498	-	5,267	(260)	-4.94%	573	18.45%	3,106	(833)	-145.38%
Fees, Rates and Charges	58,952	150	-	59,102	18,902	31.98%	20,088	36.06%	55,703	(1,186)	-5.90%
Other Revenues	23,502	7,949	-	31,451	16,750	53.26%	161,234	65.18%	247,368	(144,484)	-89.61%
Total General Revenues	1,081,667	12,971		1,094,638	212,449	19.41%	335,926	26.06%	1,289,144	(123,477)	-36.76%
Transfers & Reimbursements											
Overhead Reimbursements	56,273	(1 <u>1</u>)		56,273	41,645	74.01%	5,576	10.47%	53,237	36,069	646.86%
Transfers from Other Funds	27,223			27,223	3,787	13.91%	1,416	4.01%	35,295	2,371	167.44%
Reimbursements for Services	17,081	380	-	17,461	11,374	65.14%	1,347	7.83%	17,200	10,027	744.39%
Total Transfers & Reimbursements	100,577	380	-	100,957	56,806	56.27%	8,339	7.89%	105,732	48,467	581.21%
Total Sources	1,471,669	88,739	46,557	1,606,965	680,625	42.35%	632,021	37.56%	1,682,900	48,604	7.69%

(*) - Current YTD Actual, Prior YTD Actual and Prior Year-End Actual are based on the Generally Accepted Accounting Principles (GAAP) basis in the United States. This results in some variances from the budgetary basis as certain transactions are recognized as revenues or expenditures on a budgetary basis but not on a GAAP basis.

CITY OF SAN JOSE GENERAL FUND SOURCE AND USE OF FUNDS EXPENDITURES FOR THE MONTHS ENDED OCTOBER 31, 2019 (UNAUDITED) (\$000)

	ADOPTED FY 2019-2020 BUDGET	YTD BUDGET AMENDMENTS	C/O ENCUMBR	REVISED FY 2019-2020 BUDGET	YEAR-TO ACTUAL (*)	D-DATE ENCUMBR	CUR YTD ACTUAL % OF BUDGET	PRIOR YTD ACTUAL (1)(*)	PRIOR YTD % OF PRIOR YEAR-END ACTUAL	PRIOR YEAR-END ACTUAL (1)(*)	CUR YTD LESS PRIOR YTD ACTUAL (1)	% CHANGE CUR YTD ACTUAL LESS PRIOR YTD ACTUAL
General Government	000011	AMENDMENTO	LITODIADIC	DUDULI	ACTORE()	Encombre	OF BUDULT	ACTORE (I)()	AUTURE	ACTUAL (I//)	ACTOAL (I)	ACTUAL
Mayor and Council	17,746	423	145	18,314	4,117	271	22.48%	3,673	30,91%	11,884	444	12.09%
City Attorney	16,917	1,500	1,177	19,594	5,139	1,862	26.23%	4,910	30.07%	16,330	229	4.66%
City Auditor	2,576		14	2,590	651	9	25.14%	796	33.14%	2,402	(145)	-18.22%
City Clerk	2,642	20	31	2,673	664	70	24.84%	747	31.18%	2,396	(83)	-11.11%
City Manager	23,825	(266)	1,192	24,751	5,558	1,837	22.46%	5,445	29.50%	18,457	113	2.08%
Finance	19,814	49	525	20,388	5,539	555	27.17%	5,067	30.98%	16,354	472	9.32%
Information Technology	28,879	1,900	1,996	32,775	6,011	2,045	18.34%	4,918	25.76%	19,094	1,093	22.22%
Human Resources	11,839	-	76	11,915	2,955	3,317	24.80%	2,379	23.99%	9,918	576	24.21%
Independent Police Auditor	1,454		2	1,456	355	2	24.38%	517	41.89%	1,234	(162)	-31.33%
Office of Economic Development	6,617	147	792	7,556	1,565	870	20.71%	1,502	29.43%	5,104	63	4.19%
Total General Government	132,309	3,753	5,950	142,012	32,554	10,838	22.92%	29,954	29.03%	103,173	2,600	8.68%
Public Safety												
Fire	242,011	588	869	243,468	72,943	1,684	29,96%	68,674	30,73%	223,466	4,269	6.22%
Police	446,811	3,561	1,966	452,338	132,112	6,305	29.21%	124,643	30.46%	409,233	7,469	5.99%
Total Public Safety	688,822	4,149	2,835	695,806	205,055	7,989	29.47%	193,317	30.55%	632,699	11,738	6.07%
Capital Maintenance												
Transportation	38,425	(118)	216	38,523	10,897	2,499	28.29%	10,715	30,50%	35,129	182	1.70%
Public Works	50,116	230	930	51,276	15,798	1,875	30.81%	14,093	31.03%	45,412	1,705	12.10%
Total Capital Maintenance	88,541	112	1,146	89,799	26,695	4,374	29.73%	24,808	30.80%	80,541	1,887	7.61%
Community Service											2	
Housing	589	135	71	795	2	282	0.25%	(82)	-17.45%	470	84	-102.44%
Library	36,536	485	195	37,216	8,960	4,581	24.08%	8,979	27.14%	33,084	(19)	-0.21%
Planning, Bldg & Code Enf.	62,152	5	1,843	64,000	15,472	1,921	24.18%	15,170	31.17%	48,667	302	1,99%
Parks, Rec & Neigh Svcs	91,688	971	910	93,569	27,497	6,042	29.39%	24,073	30.32%	79,408	3,424	14.22%
Environmental Services	4,208	(96)	64	4,176	1,029	823	24.64%	957	31.70%	3,019	72	7.52%
Total Community Services	195,173	1,500	3,083	199,756	52,960	13,649	26.51%	49,097	29.82%	164,648	3,863	7.87%
Total Dept. Expenditures	1,104,845	9,514	13,014	1,127,373	317,264	36,850	28.14%	297,176	30.29%	981,061	20,088	6.76%

(1) Does not include encumbrance balance.

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CITY OF SAN JOSE GENERAL FUND SOURCE AND USE OF FUNDS EXPENDITURES FOR THE MONTHS ENDED OCTOBER 31, 2019 (UNAUDITED) (\$000)

PRIOR YTD % % CHANGE ADOPTED YTD REVISED CUR YTD PRIOR OF PRIOR CUR YTD LESS CUR YTD ACTUAL FY 2019-2020 BUDGET C/0 FY 2019-2020 YEAR-TO-DATE ACTUAL % YTD YEAR-END PRIOR YEAR-END PRIOR YTD LESS PRIOR YTD OF BUDGET ACTUAL (1)(*) ACTUAL (1)(*) AMENDMENTS ENCUMBR BUDGET ACTUAL (*) ENCUMBR ACTUAL BUDGET ACTUAL (1) ACTUAL Non-Dept Expenditures City-wide Expenditures: Econ & Neighborhood Develop. 26,803 1,870 6,088 34,761 6,257 12,592 18.00% 5,718 44.16% 12.949 539 9.43% 79 271 173 9.65% 416 18.93% 2,197 (145) -34.86% Environmental & Utility Services 2,576 152 2,807 **Public Safety** 22.845 315 467 23.627 5.919 636 25.05% 8.265 43.26% 19,104 (2,346)-28.38% **Recreation & Cultural Services** 11,105 903 558 12,566 2,232 2,189 17.76% 2,590 25.51% 10,151 (358) -13.82% 496 3,000 Transportation Services 3,716 36 1 3,753 965 25.71% 16.53% 469 94.56% 46,210 7.032 4,105 57,347 5,702 3,685 9.94% 52,955 29.21% 181,271 (47,253) -89.23% Strategic Support 113,255 10,308 11,298 134,861 21,346 19,275 15.83% 70,440 30.80% 228,672 (49,094)-69.70% **Total City-wide Expenditures** Other Non-Dept Expenditures: 16,594 88,064 5,622 18,435 6.38% 14,366 **Capital Improvements** 49,225 22,245 1,809 12.59% 3.813 210.78% 47,831 Transfers to Other Funds 37,708 2,759 40,467 37,708 93.18% 2 0.00% 37,708 #DIV/0! --**Total Non-Dept Expenditures** 200,188 29,661 33,543 263,392 64,676 37,710 24.56% 72.249 24.84% 290.869 (7, 573)-10.48% Reserves **Contingency Reserve** 38,500 1.500 40.000 0.00% 0.00% 0.00% . 2 Earmarked Reserves 128,136 48,064 176,200 0.00% 0.00% 0.00% -**Total Reserves** 166,636 49,564 216,200 0.00% 0.00% 0.00% -----**Total Uses** 1,471,669 88,739 46,557 1,606,965 381,940 74,560 23.77% 369,425 29.04% 1,271,930 12,515 3.39%

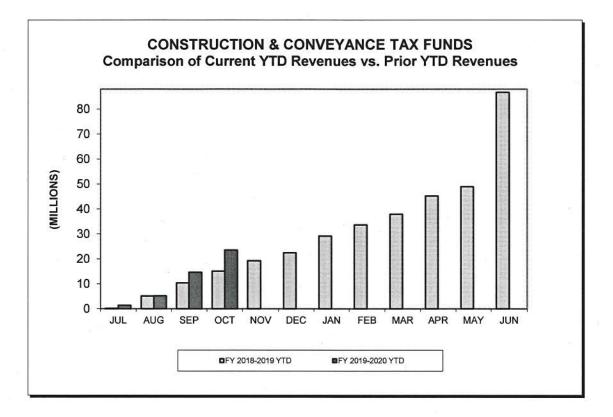
(1) Does not include encumbrance balance.

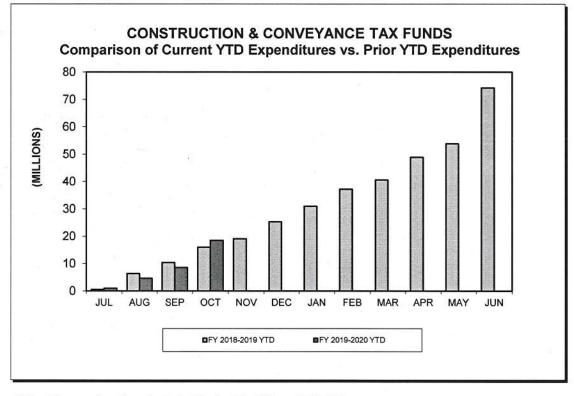
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CITY OF SAN JOSE GENERAL FUND SOURCE AND USE OF FUNDS FOR THE MONTHS ENDED OCTOBER 31, 2019 SUPPLEMENTAL SCHEDULE - DEPARTMENTAL REVENUES (UNAUDITED) (\$000)

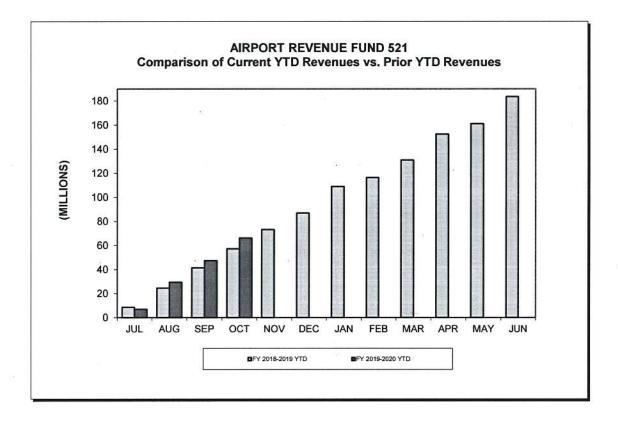
	ADOPTED FY 2019-2020 BUDGET	YTD BUDGET AMENDMENTS	C/O ENCUMBR	REVISED FY 2019-2020 BUDGET	CUR YTD ACTUAL (*)	CUR YTD ACTUAL % OF BUDGET	PRIOR YTD ACTUAL (*)	PRIOR YTD % OF PRIOR YEAR-END ACTUAL	PRIOR YEAR- END ACTUAL (*)	CUR YTD LESS PRIOR YTD ACTUAL	% CHANGE CUR YTD ACTUAL LESS PRIOR YTD ACTUAL
Police	912		<u>-</u>	912	381	41.78%	492	36.34%	1,354	(111)	-22.56%
Public Works	17,242	-	-	17,242	3,127	18.14%	5,376	35.04%	15,344	(2,249)	-41.83%
Transportation	2,243	<u>~</u>	3 -	2,243	1,252	55.82%	616	33.51%	1,838	636	103.25%
Library	303	8	i i i i i i i i i i i i i i i i i i i	303	90	29.70%	113	34.98%	323	(23)	-20.35%
Planning, Bldg & Code Enforcement	8,093	-	-	8,093	2,630	32.50%	2,389	30.54%	7,822	241	10.09%
Parks Rec & Neigh Svcs	23,011	<u>~</u>	<u>_</u>	23,011	8,906	38.70%	9,563	43.71%	21,877	(657)	-6.87%
Miscellaneous Dept Charges	7,148	150	0 8	7,298	2,516	34.48%	1,539	21.54%	7,145	977	63.48%
Total Fees, Rates, and Charges	58,952	150	-	59,102	18,902	31.98%	20,088	36.06%	55,703	(1,186)	-5.90%

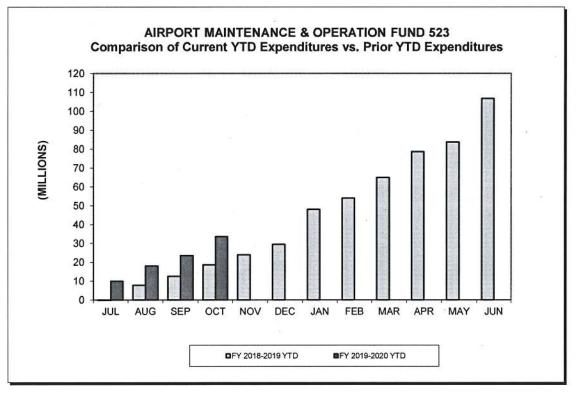
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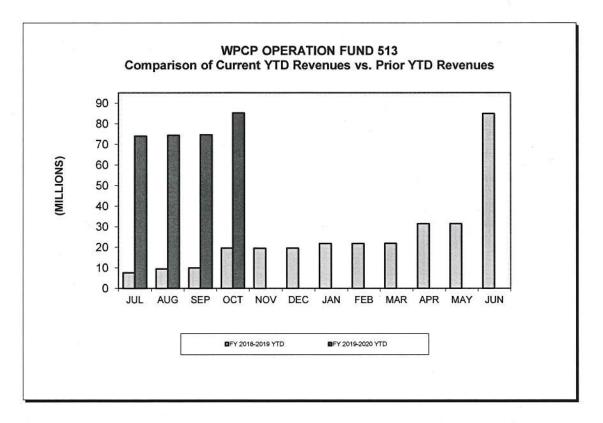


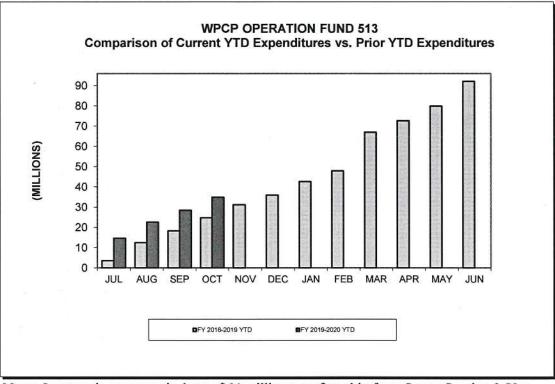
Note: The graphs above include Funds 377-378 and 380-398.



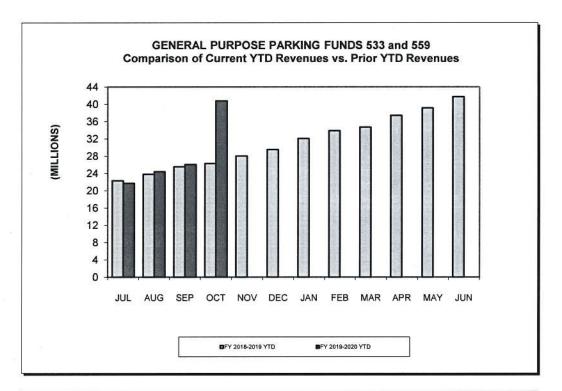


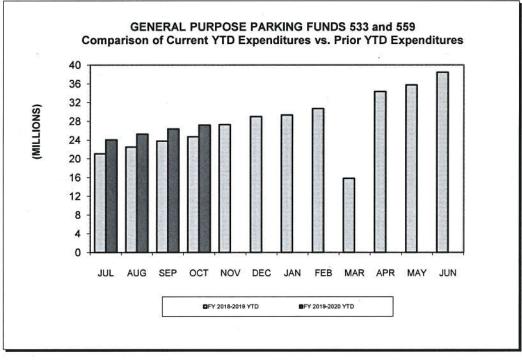
Note: The graphs above include the Airport Revenue Fund (521) and Airport Maintenance & Operation fund (523) only.



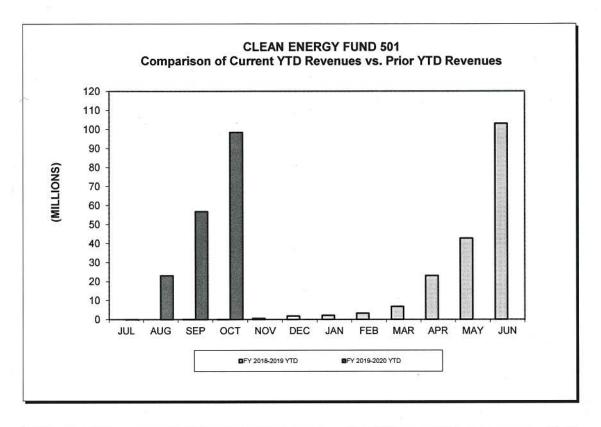


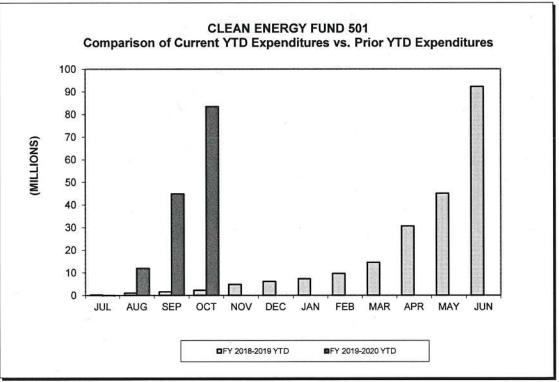
Note: Increase in revenues is due to \$64 million transferred in from Sewer Service & Use Charge Fund (541).





Note: The increase in revenue is due to the \$12.8 million reimbursement from the Successor Agency to the Redevelopment Agency of the City of San Jose.





Note: The Clean Energy Fund is the newest enterprise fund established in FY2017-2018 to account for revenues from the sale of electricity and the costs associated with the Clean Energy Program. The power sales revenue started in November 2018.

CITY OF SAN JOSE SPECIAL FUNDS SOURCE AND USE OF FUNDS FOR THE MONTHS ENDED OCTOBER 31, 2019 (UNAUDITED) (\$000)

	ADOPTED FY 2019-2020	YTD BUDGET	C/0	REVISED FY 2019-2020	YEAR-T	O-DATE	PRIOR Y-T-D
	BUDGET	AMENDMENTS	ENCUMBR	BUDGET	ACTUAL	ENCUMBR	ACTUAL
Construction/Conveyance T	ax						
Prior Year Encumbrance	1999.44 1997	850	7,532	7,532	7,532		11,227
Beginning Fund Balance	67,739	16,782	-	84,521	84,521	(=	77,351
Revenues	62,194	(91)	-	62,103	15,529	-	15,147
Total Sources	129,933	16,691	7,532	154,156	107,582	(.	103,725
Total Uses	129,933	16,691	7,532	154,156	18,509	8,564	15,993
				1			
Airport							
Prior Year Encumbrance	-	-	16,170	16,170	16,170	-	22,856
Beginning Fund Balance	274,091	2,994	-	277,085	277,085	51 - 1	282,444
Revenues	627,804	11,717	-	639,521	179,516	-	147,723
Total Sources	901,895	14,711	16,170	932,776	472,771	1.5	453,023
Total Uses	901,895	14,711	16,170	932,776	150,018	29,568	114,869
Waste Water Treatment Prior Year Encumbrance Beginning Fund Balance Revenues Total Sources	192,982 657,305 850,287	24,506	217,363 - - 217,363	217,363 217,488 657,305 1,092,156	217,363 217,488 347,738 782,589		281,580 125,623 207,511 614,714
Total Uses	850,287	24,506	217,363	1,092,156	214,102	226,196	91,043
Parking							
Prior Year Encumbrance	-	(<u>4</u>)	10,099	10,099	10,099	3 <u>2</u> 3	3,513
Beginning Fund Balance	28,094	1,402	-	29,496	29,496	-	33,487
Revenues	55,299	-		55,299	40,779		26,299
Total Sources	83,393	1,402	10,099	94,894	80,374	-	63,299
Total Uses	83,393	1,402	10,099	94,894	27,204	14,617	24,711
Municipal Water							
Prior Year Encumbrance		-	2,367	2,367	2,367	3 - 0	2,767
Beginning Fund Balance	25,994	4,646		30,640	30,640	· -	26,503
Revenues	56,912	-	-	56,912	18,140	-	19,135
Total Sources -	82,906	4,646	2,367	89,919	51,147	3 4 4	48,405
Total Uses	82,906	4,646	2,367	89,919	17,056	5,062	16,888

CITY OF SAN JOSE SPECIAL FUNDS SOURCE AND USE OF FUNDS FOR THE MONTHS ENDED OCTOBER 31, 2019 (UNAUDITED) (\$000)

	ADOPTED FY 2019-2020	YTD BUDGET	C/0	REVISED FY 2019-2020	YEAR-T	YEAR-TO-DATE	
	BUDGET	AMENDMENTS	ENCUMBR	BUDGET	ACTUAL	ENCUMBR	ACTUAL
Community Energy							
Prior Year Encumbrance			4,549	4,549	4,549	-	49
Beginning Fund Balance	14,401	(716)	- 18 - 2	13,685	13,685	-	248
Revenues	327,526	5,000	-	332,526	98,407	=	24
Total Sources	341,927	4,284	4,549	350,760	116,641	-	321
Total Uses	341,927	4,284	4,549	350,760	83,418	97,698	2,279
Gas Tax							
Revenues	16,300	3-13	() -	16,300	4,283		4,032
Total Sources	16,300		37.	16,300	4,283		4,032
Total Uses	16,300	•	-	16,300	2,764		1,347
Building and Structures							
Prior Year Encumbrance		-	4,950	4,950	4,950	2	9,097
Beginning Fund Balance	43,732	9,903	-	53,635	53,635	÷	42,162
Revenues	32,027	7,964	-	39,991	12,940	-	7,204
Total Sources	75,759	17,867	4,950	98,576	71,525		58,463
Total Uses	75,759	17,867	4,950	98,576	5,351	5,487	4,657
Residential Construction							
Beginning Fund Balance	1,553	783	7.22	2,336	2,336	-	2,048
Revenues	236	-	-	236	2,000	-	101
Total Sources	1,789	783	.	2,572	2,431		2,149
Total Uses	1,789	783		2,572	17		12
Transient Occupancy Tax			0.07		007		000
Prior Year Encumbrance	-	-	667	667	667		832
Beginning Fund Balance	5,994	3,104	-	9,098 33,871	9,098 7,069	-	7,763 7,552
Revenues Total Sources	33,871	3,104	667	43.636	16,834		16,147
Total Uses	39,865	3,104	667	43,636	25,298	8,486	11,934
				10,000	20,200	0,100	
Conventions, Arts & Enterta Prior Year Encumbrance	ainment	120	109	109	109		322
Beginning Fund Balance	- 12,184	- 3,533	-	15,717	15,717	-	15,675
Revenues	29,973	(250)	-	29,723	32,890	-	18,527
Total Sources	42,157	3,283	109	45,549	48,716		34,524
Total Uses	42,157	3,283	109	45,549	17,403	4,305	22,885

CITY OF SAN JOSE SPECIAL FUNDS SOURCE AND USE OF FUNDS FOR THE MONTHS ENDED OCTOBER 31, 2019 (UNAUDITED) (\$000)

	ADOPTED FY 2019-2020	YTD BUDGET	C/0	REVISED FY 2019-2020	YEAR-T	PRIOR Y-T-D	
	BUDGET	AMENDMENTS	ENCUMBR	BUDGET	ACTUAL	ENCUMBR	ACTUAL
Golf							
Beginning Fund Balance	654	58	-	712	712	1.73	638
Revenues	8,848	2,300		11,148	8,676	-	247
Total Sources	9,502	2,358	-	11,860	9,388	-	885
Total Uses	9,502	2,358	-	11,860	1,881		1,919
64							
Other Funds							
Prior Year Encumbrance	-	-	39,999	39,999	39,999	, 3 .	39,042
Beginning Fund Balance	381,515	57,498	-	439,013	439,013	-	394,173
Revenues	460,761	6,265		467,026	298,597	-	213,587
Total Sources	842,276	63,763	39,999	946,038	777,609	-	646,802
Total Uses	842,276	63,763	39,999	946,038	173,699	179,585	104,060

CITY OF SAN JOSE CAPITAL PROJECT FUNDS SOURCE AND USE OF FUNDS FOR THE MONTHS ENDED OCTOBER 31, 2019 (UNAUDITED) (\$000)

	ADOPTED FY 2019-2020	YTD BUDGET	C/O	REVISED FY 2019-2020	YEAR-T	O-DATE	PRIOR Y-T-D
	BUDGET	AMENDMENTS	ENCUMBR	BUDGET	ACTUAL	ENCUMBR	ACTUAL
Construction Excise							
Prior Year Encumbrance	<u></u>	<u>-</u>	79,784	79,784	79,784	-	44,091
Beginning Fund Balance	64,542	(19,480)	-	45,062	45,062	-	82,760
Revenues	343,508	57,938	-	401,446	23,540	-	13,396
Total Sources	408,050	38,458	79,784	526,292	148,386	-	140,247
Total Uses	408,050	38,458	79,784	526,292	37,440	59,844	22,770
Other							
Prior Year Encumbrance	<u> </u>	2	1,398	1,398	1,398	3 4 0	7,939
Beginning Fund Balance	21,799	1,040	-	22,839	22,839	-	20,309
Revenues	9,275		-	9,275	167	859	131
Total Sources	31,074	1,040	1,398	33,512	24,404	-	28,379
Total Uses	31,074	1,040	1,398	33,512	19,240	1,975	1,627

CITY OF SAN JOSE OTHER FUND TYPES SOURCE AND USE OF FUNDS FOR THE MONTHS ENDED OCTOBER 31, 2019 (UNAUDITED) (\$000)

ADOPTED REVISED PRIOR YTD BUDGET FY 2019-2020 C/0 FY 2019-2020 YEAR-TO-DATE Y-T-D AMENDMENTS ENCUMBR BUDGET ACTUAL ENCUMBR ACTUAL BUDGET **Trust and Agency** Prior Year Encumbrance 76 76 76 171 --Beginning Fund Balance 5,638 4,985 10,623 10,623 8,923 --Revenues 4,338 4,213 146 2 4,359 -2,011 **Total Sources** 76 15,058 15,037 9,851 5,131 -11,105 Total Uses 9,851 5,131 76 15,058 477 110 720