

# Introductions

Kip Harkness, Deputy City Manager  
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March 7, 2019



## Smart City Vision – Point of Departure for the Office and Committee

*"Just as the world looks to Silicon Valley to provide the most creative, impactful technologies to disrupt industries and transform lifestyles, so too can San Jose become a global leader for **civic innovation**. Becoming a "smart city" means that game-changing **technologies** and **data-driven decisions** will drive **continuous improvement** in how City Hall **serves** our community, and to **promote concrete benefits** in **safety, sustainability, economic opportunity**, and **quality of life** for our constituents."*

*- Mayor Sam Liccardo*

# AGENDA

- Smart City Roadmap Update
- Public Engagement Through Data Stories
- Digital Services Strategy

# Smart City Roadmap 2.0 Reporting

Monthly Status update on High Priority Projects and Small Wonders

Rajani Nair, Smart City Manager

# PRIORITIZED SMART CITY ROADMAP 2.0

## MARCH 2019

THEMES ALPHABETIZED

<b>Climate Smart</b>	EV Strategy	Greenhouse Gas Emissions Report and Dashboard	Residential Housing Natural Gas Elimination Roadmap							
<b>Equity</b>	Digital Inclusion Program Fund	Community Wi-Fi Strategy	Rent Registry (Apartment Rent Ordinance)	Access Eastside	Joint/School Issued Library Cards	Data Migration Tool				
<b>IT Roadmap</b>	Cybersecurity Work Plan	IT Infrastructure Modernization	City Open Data Environment	Business Tax	Products Management-Projects Execution	Business Tax Amnesty Solution	Advanced Cybersecurity Products and Service RFP	Cybersecurity Policy	Community Engagement through Data	IT Staff Skill-Up and Engagement
<b>Safe City</b>	Safe City Strategy	FirstNet Evaluation and Migration	Silicon Valley Regional Communication System	Fire Station Alerting System	Fire Department Business Intelligence					
<b>Smart Infrastructure</b>	Small Cell permitting and deployment	Small Cell Permitting and Process Improvements	Facebook Terragraph Wi-Fi	IoT Reference Architecture						
<b>Smart Mobility</b>	Autonomous Vehicle – First and Last Mile	Transportation Events Tracking (E-tracker)								
<b>User-Friendly Government</b>	Integrated Permitting System	Privacy Strategy	City Website	My San Jose	Digital Services Strategy	Data Strategy	Start Up in Residence (STIR) program	Master Address Database Integration		

### LEGEND – PROJECT STATUS

- ON TRACK
- ISSUES WITH SCHEDULE, BUDGET OR SCOPE
- AT RISK, CORRECTIVE ACTIONS NEEDED

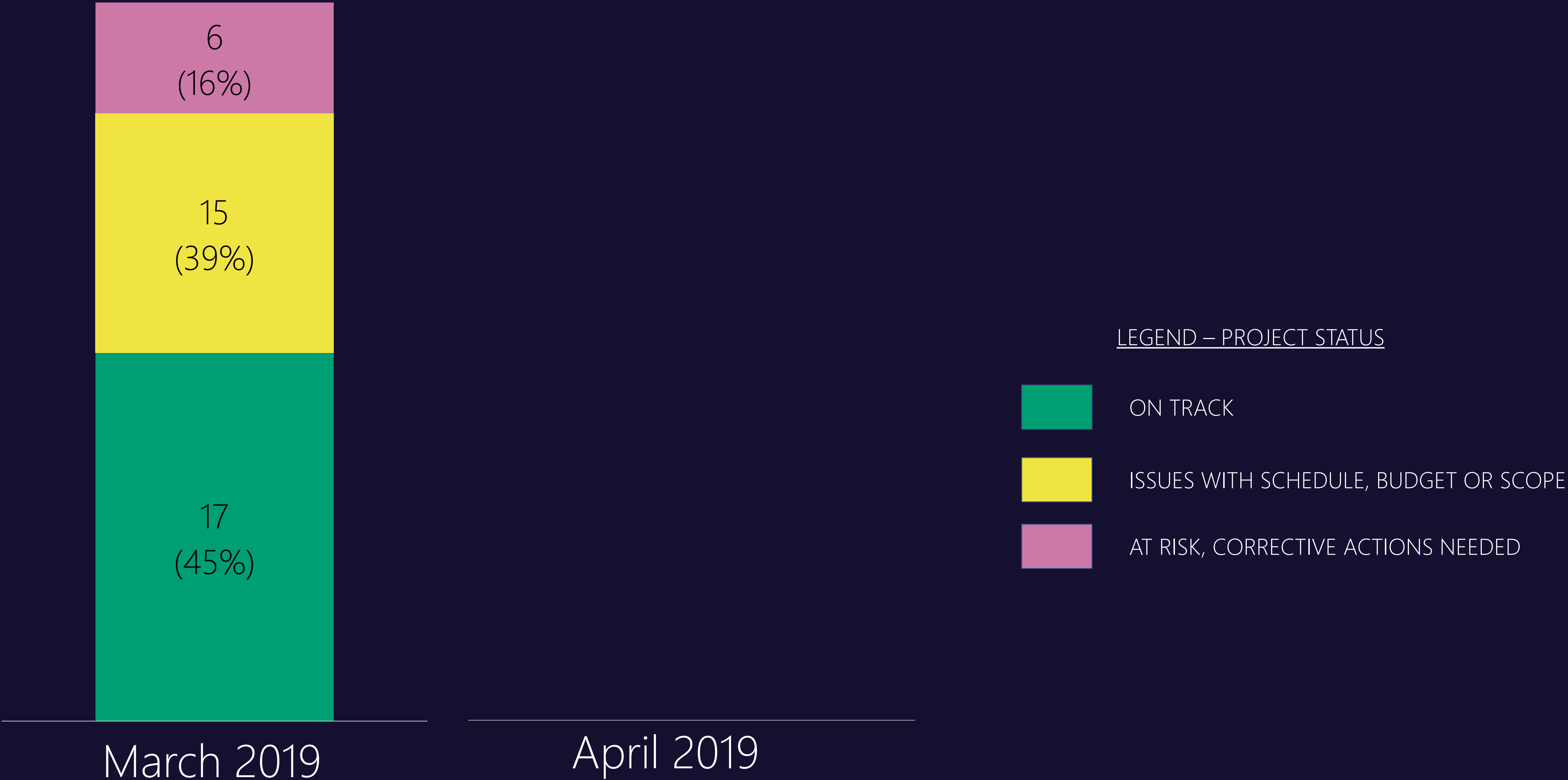
HIGHEST

RELATIVE PRIORITY OF PROJECTS FROM HIGH TO LOW

LOWEST

# SMART CITY ROADMAP 2.0 STATUS

## MARCH 2019





# SMART CITY ROADMAP 2.0 - RED STATUS DETAIL

Access Eastside	
Issues	Resolution Approach
<ul style="list-style-type: none"><li>■ Eighteen months behind schedule for Wi-Fi activation for Overfelt and Yerba Buena high school attendance areas</li><li>■ Estimated budget for installation has nearly doubled from the funding amount available from the East Side Union High School District (ESUHSD)</li></ul>	<ul style="list-style-type: none"><li>■ Technical assessment and educational performance evaluation underway</li><li>■ Go/No go on community Wi-Fi activation for James Lick attendance area is expected by March 2019</li><li>■ Targeting June 2019 to discuss next steps with ESUHSD</li></ul>

# SMART CITY ROADMAP 2.0 - RED STATUS DETAIL

Advanced Cybersecurity RFP/Policy	
Issues	Resolution Approach
<ul style="list-style-type: none"><li>■ Cybersecurity products and services RFP is delayed by 6 months</li><li>■ 20 iterations of policy review cycles; Delayed by 7 months</li><li>■ Staff hiring delayed some activities by 9 months</li></ul>	<ul style="list-style-type: none"><li>■ Civic Innovation working with Finance starting March 2019 on procurement improvements and readiness program</li><li>■ Set approach to finalize policy between ITD, HR/OER and City Auditor regarding technical, audit and personnel requirements by March 2019</li></ul>



# SMART CITY ROADMAP 2.0 - RED STATUS DETAIL

Business Tax System	
Issues	Resolution Approach
<ul style="list-style-type: none"><li>▪ Delayed by 2 years</li><li>▪ Ending contract with vendor</li></ul>	<ul style="list-style-type: none"><li>▪ Shifted focus to Business Tax Amnesty project due to revenue importance</li><li>▪ Will issue a new RFP in late 2019 with increased focus on vendor qualifications, scope accuracy and testing processes</li></ul>

# SMART CITY ROADMAP 2.0 - RED STATUS DETAIL

Integrated Permitting System	
Issues	Resolution Approach
<ul style="list-style-type: none"><li>▪ Delayed by over two years</li><li>▪ Lack of coordination across several siloed teams (internal and external) for implementation</li><li>▪ Lack of technology infrastructure</li></ul>	<ul style="list-style-type: none"><li>▪ Re-prioritization and re-scoping of remaining contract targeted for April 2019 to Ad Hoc Committee</li><li>▪ Team reset, new project governance and new operating model implemented</li></ul>

# SMART CITY ROADMAP 2.0 - RED STATUS DETAIL

Data Strategy	
Issues	Resolution Approach
<ul style="list-style-type: none"><li>■ Staff hiring behind schedule - two unsuccessful recruitments due to competitive market challenges</li></ul>	<ul style="list-style-type: none"><li>■ On-boarding Chief Data Officer Fuse Fellow in May 2019</li></ul>

# SMALL WONDERERS

■ Unleash Your Geek #3 - Homelessness	■ STiR – Online Street Banner Asset Management and Booking System
■ Cloud Based Event Planning Tracking System	■ STiR – Disaster Relief
■ 2020 Census - Technology Conversation	■ STiR – Asset Management for Affordable Housing
■ Community Wi-Fi and Educational Performance for Access Eastside	■ STiR – Contractor Compliance Tools
■ FB Live/Box or You Tube	