

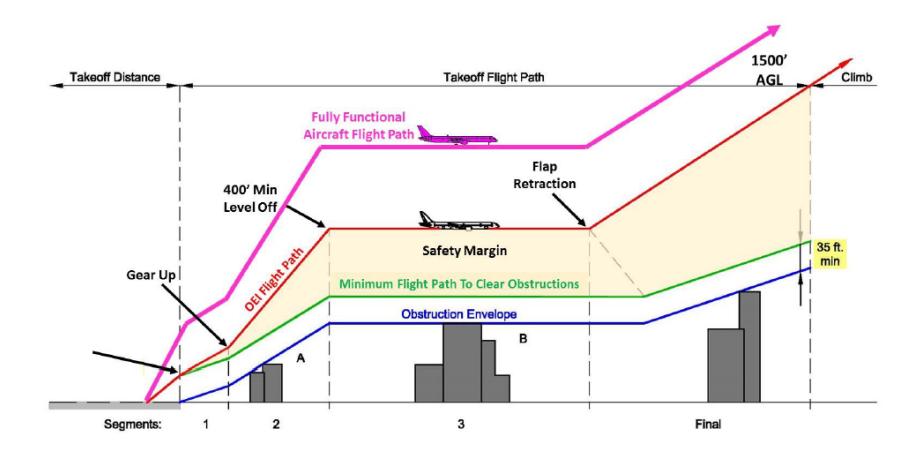
The Challenge



- Downtown and Airport are two of San Jose's economic priorities
- FAA protects airspace invisible "surfaces" known as Part 77 and FAA/TERPS
- Part 77 and FAA/TERPs do not consider specific airline emergency procedures known as one-engine inoperative (OEI)
- OEI study last conducted in 2007, established
 Straight-out and West Corridor OEI protection

What is One Engine Inoperative?





Study Evaluation Area





Project Steering Committee



Community Representatives

Teresa Alvarado – SPUR

Scott Knies – San Jose Downtown Association

Matt Mahood – Silicon Valley Organization

David Bini – Santa Clara & San Benito Counties Building & Construction Trades Council

Josue Garcia – Santa Clara County Residents for Responsible Development

Matt Quevedo – Silicon Valley Leadership Group

Julie Matsushima – Airport Commissioner and Downtown Resident

City Staff

John Aitken and Judy Ross – Airport Department

Kim Walesh and Blage Zelalich – City Manager's Office/Office of Economic Development

Rosalynn Hughey - Planning, Building and Code Enforcement

David Hai Tran & Christina Ramos – District 3 Office

Kelly Kline – Mayor's Office

Consultants

Landrum and Brown and Jones, Lang, and LaSalle

Collaborative Process



I. FACTS

Existing Conditions Assessment and Urban Airport Case Studies

- ✓ Gather
- ✓ Share
- ✓ Agree

II. "WHAT IF" SCENARIOS

Potential Increased

Height

- a) What if?
- b) What if?
- c) What if?
- d) Current

Situation

III. TRADE-OFFS Impacts

(of each scenario)

Benefits/Costs

- Buildings
- Airlines
- City/Downtown
- Airport
- Regional Economy

Risks/Uncertainties

Evaluation Framework

IV. POTENTIAL SOLUTIONS

- ✓ Case Studies
- ✓ Brainstorm Solutions
 - Short-term
 - Long-term

V. INFORMED RECOMMENDATION

- ✓ Agreement, or
- ✓ Alternatives
- ✓ Council Recommendation and Action

STAKEHOLDER CONVERSATIONS

*

*

*



Today

South Flow Departures

15.8%

15.9%

10%

20%

30%

40%

12.9%

9.1%

2014

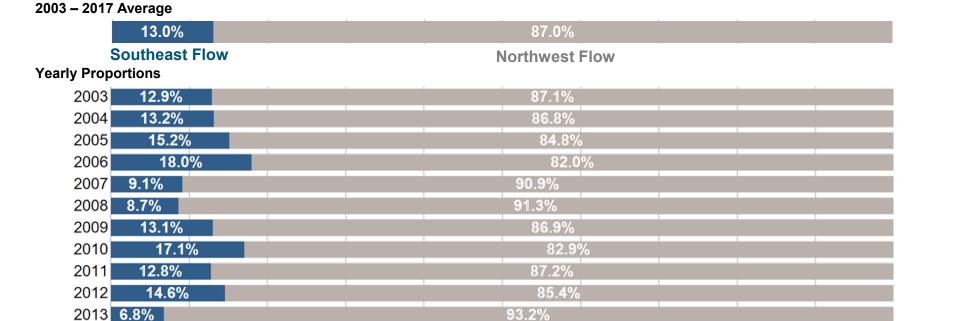
2015

2016

2017

0%





84.2%

84.1%

60%

70%

80%

90%

100%

Source: ANOMS

87.1%

90.9%

50%

Percent of Operations



"What If" Scenario Assessment

Airspace Protection Scenarios



Four Airspace Scenarios

- Scenario 4: No OEI protection, FAA/TERPS only
- Scenario 7: Straight-out OEI protection only
- Scenario 10: Straight-out OEI with West OEI Corridor alternatives
- Scenario 9: No OEI, increased FAA/TERPS Height Only

Selected Aircrafts

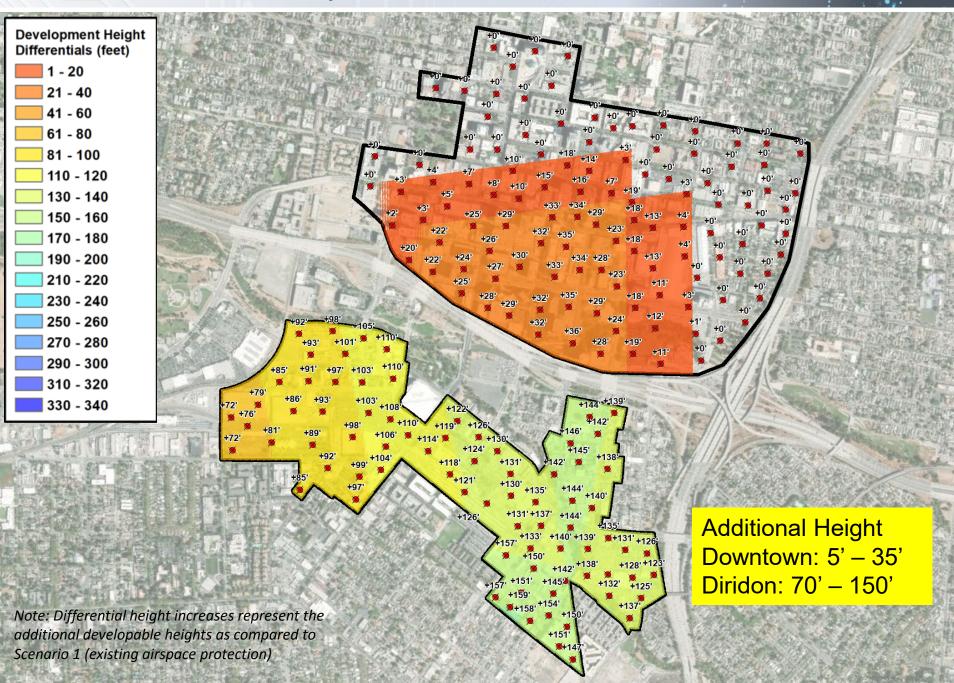
- Boeing 737-800
- Airbus 321-NEO (Original was Airbus 320-200)
- Boeing 787-9
- Boeing 777-300ER

Airline Response to Obstacles



- Request another runway (wind, weather, air traffic permitting)
- Off-load passengers and/or cargo (weight penalty)
- Make a refueling stop
- Cancel current day's flight
- Change aircraft
- Change OEI procedure
- Cancel air service if payload loss affects financial viability

SCENARIO 4 – NO OEI – FAA/TERPS ONLY



Transcontinental Weight Penalty Assessment



	New York - JFK Winter (63° F)		ats/2,384 lbs. cargo)	B737-800 (175 seats/1,604 lbs. cargo)		
			Cargo Penalty (lbs.)	PAX Penalty	Cargo Penalty (lbs.)	
Scenario 1	Existing airspace protection	-	-	-	-	
Scenario 4	TERPS Only	-	1,067	-	-	
Scenario 7	Straight-Out ICAO OEI surface protection without West OEI Corridor	-	-	-	-	
	Existing Conditions: 85' - 166' AGL	-	-	-	-	
	Opt 10A: 100' - 195' AGL	-	-	-	-	
Scenario 10	Opt 10B: 115' - 224' AGL	-	-	-	-	
	Opt 10C: 129' - 240' AGL	-	-	-	-	
	Opt 10D: 146' - 260' AGL	-	106	-	-	
Scenario 9	TERPS only with increased TERPS departure climb gradients and approach procedure minima	8	2,384	-	583	
	New York - JFK		A320-200 (150 seats/2,384 lbs. cargo)		B737-800 (175 seats/1,138 lbs. cargo)	
	Summer (81.3° F)		Cargo Penalty (lbs.)	PAX Penalty	Cargo Penalty (lbs.)	
Scenario 1	Existing airspace protection	-	-	-	-	
Scenario 4	TERPS Only	3	2,384	-	-	
Scenario 7	Straight-Out ICAO OEI surface protection without West OEI Corridor	-	-	-	-	
	Existing Conditions: 85' - 166' AGL	-	-	-	-	
	Existing Conditions: 85' - 166' AGL Opt 10A: 100' - 195' AGL	-	-	-	-	
Scenario 10		- - -		-		
Scenario 10	Opt 10A: 100' - 195' AGL		- - -	- - -		
Scenario 10	Opt 10A: 100' - 195' AGL Opt 10B: 115' - 224' AGL	-	- - - - 1,378	- - - -	- - - -	

Hawaii Weight Penalty Assessment



	Hawaii - HNL	A321 NEO (189 s	seats/18,481 lbs.)	B737-800 (173 seats ¹ /No Cargo)		
	Winter (63° F)	PAX Penalty	Cargo Penalty (lbs.)	PAX Penalty	Cargo Penalty (lbs.)	
Scenario 1	Existing airspace protection	-	-	-	-	
Scenario 4	TERPS Only	ı	-	=	-	
Scenario 7	Straight-Out ICAO OEI surface protection without West OEI Corridor	-	-	-	-	
	Existing Conditions: 85' - 166' AGL	-	-	-	-	
	Opt 10A: 100' - 195' AGL	-	-	-	-	
Scenario 10	Opt 10B: 115' - 224' AGL	-	-	-	-	
	Opt 10C: 129' - 240' AGL	-	-	-	-	
	Opt 10D: 146' - 260' AGL	-	-	-	-	
	TERPS only with increased TERPS					
Scenario 9	departure climb gradients and approach	-	2,537	3	-	
	procedure minima					
	Hawaii - HNL		A321 NEO (189 seats/21,658 lbs.)		B737-800 (175 seats/1,599 lbs. cargo)	
	Summer (81.3° F)		Cargo Penalty (lbs.)	PAX Penalty	Cargo Penalty (lbs.)	
Scenario 1	Existing airspace protection	-	-	-	-	
Scenario 4	TERPS Only	-	593	-	-	
Scenario 7	Straight-Out ICAO OEI surface protection					
Section 10 7	without West OEI Corridor	-	-	-	-	
	without West OEI Corridor Existing Conditions: 85' - 166' AGL	-	-	<u>-</u> -	-	
- Germano 7		-	- -	- - -	- - -	
Scenario 10	Existing Conditions: 85' - 166' AGL	- - -	- - -	- - -	- - -	
	Existing Conditions: 85' - 166' AGL Opt 10A: 100' - 195' AGL	- - -	- - - -	- - - -	- - -	
	Existing Conditions: 85' - 166' AGL Opt 10A: 100' - 195' AGL Opt 10B: 115' - 224' AGL	- - - -	- - - -	- - - - -	- - - -	

Notes:

In HNL is fuel capacity limited in Feb to 173 PAX and no cargo (i.e., not a takeoff weight limitation) for the B737-800.

Europe Weight Penalty Assessment



	Frankfurt - FRA	B787-9 (290 seats/26,198 lbs. cargo)		B777-300ER (370 seats/62,240 lbs. cargo)	
	Winter (68° F)	PAX Penalty	Cargo Penalty (lbs.)	PAX Penalty	Cargo Penalty (lbs.)
Scenario 1	Existing airspace protection	-	-	-	-
Scenario 4	TERPS Only	-	21,580	-	4,400
Scenario 7	Straight-Out ICAO OEI surface protection	-	15,338	-	-
	without West OEI Corridor				
	Existing Conditions: 85' - 166' AGL	-	10,000	-	-
	Opt 10A: 100' - 195' AGL	-	-	-	-
Scenario 10	Opt 10B: 115' - 224' AGL	-	9,349	-	-
	Opt 10C: 129' - 240' AGL	1	14,096	-	-
	Opt 10D: 146' - 260' AGL	-	19,282	-	2,027
Scenario 9	TERPS only with increased TERPS departure climb gradients and approach	29	26,198	-	11,735
	procedure minima				
	Frankfurt - FRA		/23,514 lbs. cargo)	B777-300ER (370 sea	ats/62,240 lbs. cargo)
	Summer (81.3° F)				
S	Summer (81.3° F)	PAX Penalty	Cargo Penalty (lbs.)	PAX Penalty	Cargo Penalty (lbs.)
Scenario 1	Existing airspace protection	PAX Penalty -	Cargo Penalty (lbs.)	PAX Penalty -	Cargo Penalty (lbs.)
	,	PAX Penalty - 2	- 22,911	PAX Penalty	Cargo Penalty (lbs.) - 7,811
Scenario 1 Scenario 4	Existing airspace protection	-	22,911	PAX Penalty	-
Scenario 1	Existing airspace protection TERPS Only	-	-	PAX Penalty	-
Scenario 1 Scenario 4	Existing airspace protection TERPS Only Straight-Out ICAO OEI surface protection	-	22,911	PAX Penalty	-
Scenario 1 Scenario 4	Existing airspace protection TERPS Only Straight-Out ICAO OEI surface protection without West OEI Corridor	2	22,911	-	-
Scenario 1 Scenario 4	Existing airspace protection TERPS Only Straight-Out ICAO OEI surface protection without West OEI Corridor Existing Conditions: 85' - 166' AGL	2	22,911 16,407	-	-
Scenario 1 Scenario 4 Scenario 7	Existing airspace protection TERPS Only Straight-Out ICAO OEI surface protection without West OEI Corridor Existing Conditions: 85' - 166' AGL Opt 10A: 100' - 195' AGL	- 2 - -	22,911 16,407 - 4,217	- - - -	- 7,811 - - -
Scenario 1 Scenario 4 Scenario 7	Existing airspace protection TERPS Only Straight-Out ICAO OEI surface protection without West OEI Corridor Existing Conditions: 85' - 166' AGL Opt 10A: 100' - 195' AGL Opt 10B: 115' - 224' AGL	- 2 - -	22,911 16,407 - 4,217 9,353	- - - -	- 7,811 - - -
Scenario 1 Scenario 4 Scenario 7	Existing airspace protection TERPS Only Straight-Out ICAO OEI surface protection without West OEI Corridor Existing Conditions: 85' - 166' AGL Opt 10A: 100' - 195' AGL Opt 10B: 115' - 224' AGL Opt 10C: 129' - 240' AGL	- 2 - -	22,911 16,407 - 4,217 9,353 14,270	- - - -	- 7,811 - - - - -
Scenario 1 Scenario 4 Scenario 7	Existing airspace protection TERPS Only Straight-Out ICAO OEI surface protection without West OEI Corridor Existing Conditions: 85' - 166' AGL Opt 10A: 100' - 195' AGL Opt 10B: 115' - 224' AGL Opt 10C: 129' - 240' AGL Opt 10D: 146' - 260' AGL	- 2 - -	22,911 16,407 - 4,217 9,353 14,270	- - - -	- 7,811 - - - - -

Asia Weight Penalty Assessment



_	Beijing - PEK	B787-9 (290 seat	s/10,853 lbs. cargo)	B777-300ER (370 seats/56,089 lbs. cargo)		
Winter (68° F)		PAX Penalty	Cargo Penalty (lbs.)	PAX Penalty	Cargo Penalty (lbs.)	
Scenario 1	Existing airspace protection	-	-	-	-	
Scenario 4	TERPS Only	51	10,853	-	19,278	
Scenario 7	Straight-Out ICAO OEI surface protection without West OEI Corridor	25	10,853	-	11,801	
	Existing Conditions: 85' - 166' AGL	-	-	-	-	
	Opt 10A: 100' - 195' AGL	-	4,534	-	5,479	
Scenario 10	Opt 10B: 115' - 224' AGL	=	9,408	-	6,673	
	Opt 10C: 129' - 240' AGL	13	10,853	-	10,537	
	Opt 10D: 146' - 260' AGL	34	10,853	-	16,929	
TERPS only with increased TERPS departure climb gradients and approach procedure minima		93	10,853	-	26,672	
	Beijing - PEK		B787-9 (290 seats/9,542 lbs. cargo)		B777-300ER (370 seats/55,588 lbs. cargo)	
Summer (81.3° F)		PAX Penalty	Cargo Penalty (lbs.)	PAX Penalty	Cargo Penalty (lbs.)	
	oulliller (01.2 F)		Cargo Penaity (ibs.)	PAX Pelialty	Cargo Penaity (ibs.)	
Scenario 1	Existing airspace protection	-	-	-		
Scenario 1 Scenario 4		- 56	9,542	- -	20,597	
	Existing airspace protection	-	-		-	
Scenario 4	Existing airspace protection TERPS Only Straight-Out ICAO OEI surface protection	56	9,542		20,597	
Scenario 4	Existing airspace protection TERPS Only Straight-Out ICAO OEI surface protection without West OEI Corridor	56 30	9,542 9,542		20,597 13,268	
Scenario 4	Existing airspace protection TERPS Only Straight-Out ICAO OEI surface protection without West OEI Corridor Existing Conditions: 85' - 166' AGL	- 56 30	9,542 9,542 -		20,597 13,268	
Scenario 4 Scenario 7	Existing airspace protection TERPS Only Straight-Out ICAO OEI surface protection without West OEI Corridor Existing Conditions: 85' - 166' AGL Opt 10A: 100' - 195' AGL	- 56 30	9,542 9,542 - 3,933		- 20,597 13,268 - 5,293	
Scenario 4 Scenario 7	Existing airspace protection TERPS Only Straight-Out ICAO OEI surface protection without West OEI Corridor Existing Conditions: 85' - 166' AGL Opt 10A: 100' - 195' AGL Opt 10B: 115' - 224' AGL	- 56 30 - -	9,542 9,542 - 3,933 8,725		- 20,597 13,268 - 5,293 10,223	

Weight Penalty Assessment Additional Domestic Markets



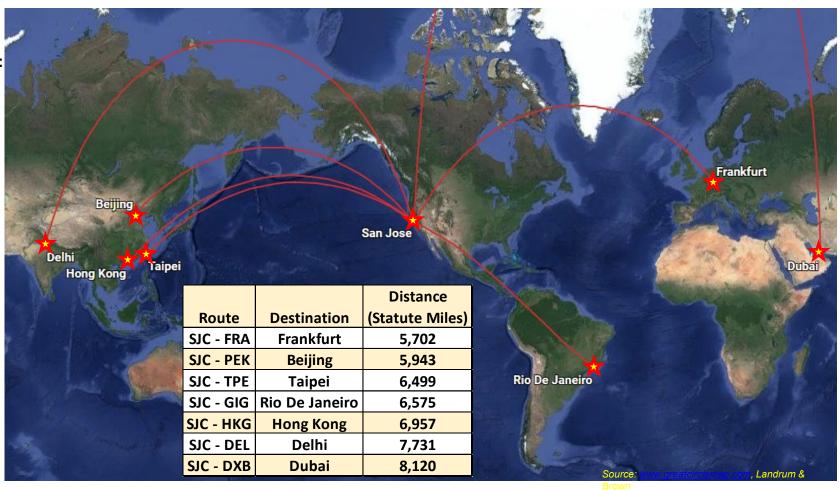
				<i>t</i>	
Anchorage - ANC Summer (81.3° F)		s/1,379 lbs. cargo)	B737-800 (175 seats/7,100 lbs. cargo)		
		Cargo Penalty (lbs.)	PAX Penalty	Cargo Penalty (lbs.	
Existing airspace protection	-	-	-	-	
TERPS Only	-	-	ı	-	
Boston - BOS	A320 (150 se	ats/0 lbs. cargo)	B737-800 (175 s	seats/0 lbs. cargo)	
Summer (81.3° F)		Cargo Penalty (lbs.)	PAX Penalty	Cargo Penalty (lbs	
Existing airspace protection	7	-	1	-	
TERPS Only	23		1	-	
Miami - MIA	A320 (150 se	ats/0 lbs. cargo)	B737-800 (175 s	seats/0 lbs. cargo)	
Summer (81.3° F)		Cargo Penalty (lbs.)	PAX Penalty	Cargo Penalty (lbs	
Existing airspace protection	1	-	3	-	
TERPS Only	17		3	_	
	Existing airspace protection TERPS Only Boston - BOS Summer (81.3° F) Existing airspace protection TERPS Only Miami - MIA Summer (81.3° F) Existing airspace protection	Existing airspace protection TERPS Only Boston - BOS Summer (81.3° F) Existing airspace protection TERPS Only A320 (150 second part of the protection protectio	Existing airspace protection TERPS Only A320 (150 seats/0 lbs. cargo) Existing airspace protection TERPS Only A320 (150 seats/0 lbs. cargo) Existing airspace protection TERPS Only PAX Penalty Cargo Penalty (lbs.) Existing airspace protection TERPS Only A320 (150 seats/0 lbs. cargo) PAX Penalty A320 (150 seats/0 lbs. cargo) PAX Penalty Cargo Penalty (lbs.) Existing airspace protection Terps Only A320 (150 seats/0 lbs. cargo) Existing airspace protection Terps Only A320 (150 seats/0 lbs. cargo) PAX Penalty Cargo Penalty (lbs.)	Existing airspace protection TERPS Only A320 (150 seats/0 lbs. cargo) Existing airspace protection FAX Penalty Boston - BOS A320 (150 seats/0 lbs. cargo) Existing airspace protection FAX Penalty Existing airspace protection TERPS Only A320 (150 seats/0 lbs. cargo) B737-800 (175 seats/0 lbs.) Existing airspace protection TERPS Only A320 (150 seats/0 lbs. cargo) B737-800 (175 seats/0 lbs. cargo) B737-800 (175 seats/0 lbs. cargo) Existing airspace protection A320 (150 seats/0 lbs. cargo) B737-800 (175 seats/0 lbs.) Existing airspace protection FAX Penalty Existing airspace protection Cargo Penalty (lbs.) PAX Penalty Existing airspace protection	

Note - 1 and 3 Pax penalties as being due to Max Structural Takeoff Weight limits (and not related to the obstacles or runway length.)

Assessment of Existing Straight-Out OEI vs TERPS only for Additional Mar



Aircraft Evaluated: A330-200 A350-900 B777-300 B787-9



WEIGHT PENALTY ASSESSMENT GIG, TPE, HKG, DEL & DXB



Rio de Janeiro - GIG		A330-200		A350-900	B777-3			37-9
Summer (81.3° F)	(284 se	eats/39,344 lbs cargo)		ats/37,963 lbs cargo)	(370 seats/48,2			144 lbs cargo)
6,575 miles	PAX Penalty	Cargo Penalty (lbs)	PAX Penalty	Cargo Penalty (lbs)	PAX Penalty	Cargo Penalty (lbs)	PAX Penalt	argo Penalty (Ibs)
Existing Straight Out OEI*							51	
West OEI Corridor								
TERPS Only		20,072		23,528		18,975	60	7,144
Taipei - TPE		A330-200		A350-900	B777-3			37-9
Summer (81.3° F)		eats/28,577 lbs cargo)		ats/27,582 lbs cargo)	(370 seats/35,5		(290 sea s/	
6,499 miles	PAX Penalty	Cargo Penalty (lbs)	PAX Penalty	Cargo Penalty (lbs)	PAX Penalty	Cargo Penalty (lbs)	PAX Penalty	Cargo Penalty (lbs)
Existing Straight Out OEI*							89	
West OEI Corridor							12	
TERPS Only		1,976		23,195		18,742	96	
Hong Kong - HKG		A330-200		A350-900	B777-3			37-9
Summer (81.3° F)		eats/18,283 lbs cargo)		ats 7,182 lbs cargo)	(370 seats/20,7			(0 lbs argo)
6,957 miles	PAX Penalty	Cargo Penalty (lbs)	PAX Penalty	cargo Penalty (Ibs)	PAX Penalty	Cargo Penalty (lbs)	PAX Penalty	Cargo Penalty (lbs)
Existing Straight Out OEI*			15				128	
West OEI Corridor							51	
TERPS Only	5	18,283	23	17,182		17,980	134	
Delhi - DEL		A330-200		A350-900	B777-3	800ER		37-9
Summer (81.3° F)		eats 5,014 lbs cargo)		eats 3,132 lbs cargo)	(370 seats/10		(290 set ts/	
7,731 miles	PAX Penalty	argo Penalty (lbs)	PAX Penal v	Cargo Penalty (lbs)	PAX Penalty	cargo Penalty (lbs)	PAX Penalty	Cargo Penalty (lbs)
Existing Straight Out OEI*	48		69		62		178	
West OEI Corridor							103	
TERPS Only	55	5,014	77	3,132	72	106	184	
Dubai - DXB		A330-200		A350-900	B777-3			37-9
Summer (81.3° F)		eats 3,537 lbs cargo)		eats 2,688 lbs cargo)	(370 seats/1)		(290 seats/	
8,120 miles	PAX Penalt,	argo Penalty (lbs)	PAX Penal	argo Penalty (Ibs)	PAX Penalty	Largo Penalty (lbs)	PAX Penalt	Cargo Penalty (lbs)
Existing Straight Out OEI*	57		71		62		184	
West OEI Corridor							107	
TERPS Only	65	3,537	79	2,688	72	1,828	191	

Airline Responses



The following airlines participated in the aircraft performance assessment for the various airspace scenarios presented.

Responded	No Response
AeroMexico	Air Canada/Jazz
Air China	California Pacific
Alaska	Frontier
American	Lufthansa
ANA	UPS
British Airways	Jet Blue
Delta	
FedEx	
Hainan Airways	
Hawaiian	
Southwest	
United	
Volaris	

Airline Aircraft Performance Analysis Results



ANA

- Evaluated B787-8 (max 169 PAX configuration)
- No PAX penalty impacts in Scenarios 1, 4, 7 and 10, however cargo impact.
- Scenario 9 results in PAX penalties between 30-37 PAX in summer temperatures (92º F), including additional cargo penalties.

British Airways

- Scenarios 4 and 7 have no impact to current operations.
- Scenario 9 results in greatest impact when operating on Runways 12L/12R.
- Scenario 10 has no impact on 12L when departing straight-out, however a payload and engine impact for 12R when making a right course correction.

Hainan Airways

For B787-8/9, Scenario 4 obstacles result in significant reduction in cargo and PAX payload (50+ PAX for a maximum capacity B787-9) due to loss of the West Corridor.

Airline Aircraft Performance Analysis Results



- Alaska, American, Aeromexico, Delta, Southwest, and Volaris
 - No penalties for operations below 92º F.
- Hawaiian (Aircraft A321 NEO)
 - HNL, OGG, or KOA has no passenger penalties, some cargo penalties.
 - LIH has minimal passenger penalties and some cargo penalties.
- Federal Express
 - Cargo penalties in most scenarios; however, will cube out before weight out.
- United
 - Significant PAX and cargo penalties for B737-900ER operation in Scenarios 1, 4, 7 and 9.
 - Minor PAX and cargo penalties in Scenario 4 for B737-800, moderate PAX and cargo penalties in Scenario 9 for B737-800.

Annual Direct Airline Impacts During Southflow Operations



- Scenario 4 results in a potential airline loss of \$802,000 the first year buildings are constructed to FAA/TERPS.
- Impact is primarily to Asian markets.
- Potential loss could grow to approximately \$1.2 M in 2032 and \$1.5 M in 2038 as market, costs, and load factors grow over time.
- Community Air Service Support Fund mechanism to offset these potential Airline economic losses.

Development Impact



Downtown Core

- Significant density already available.
- Any increase in height restrictions due to adjustments in air space protection scenarios will not have an aggregate impact until far into the future.
- Specific development sites may achieve some additional height – 5'-35'.

Diridon Station Area

- Increase in height restrictions could result in 8.6M net new square footage of development.
- Analysis focused on underutilized and vacant APNs larger than .2 acres.
- Upon complete buildout, \$4.4B in construction value and \$5.5M in annual property tax to CSJ.

Recommendations



- 1. Accept a completed Downtown Airspace and Development Capacity Study, with selection of Scenario 4.
- 2. Direct the Administration to explore the feasibility of establishing a community-funded Air Service Support Fund.
- 3. Direct the Administration to consider potential refinements to the development review process.
- 4. Direct the Administration to initiate amendments, as determined applicable, to the General Plan and other key policy documents to incorporate the above recommendations.

