



# Memorandum

**TO:** HONORABLE MAYOR  
AND CITY COUNCIL

**FROM:** Matt Cano

**SUBJECT:** MEASURE T UPDATE

**DATE:** November 20, 2018

Approved

*DD Syl*

Date

*11/20/18*

## SUPPLEMENTAL

### REASON FOR SUPPLEMENTAL

The purpose of this memorandum is to provide an update on the plan and strategy for delivering the projects associated with Measure T – The Disaster Preparedness, Public Safety and Infrastructure Bond.

### BACKGROUND

On August 10, 2018, the Mayor and City Council approved the placement of Measure T – The Disaster Preparedness, Public Safety and Infrastructure Bond on the November 6, 2018, citywide ballot. The measure, if passed, will authorize the city to issue \$650,000,000 in general obligation bonds for infrastructure projects. On September 11, 2018, the Mayor and City Council approved a preliminary project list indicating the likely projects and categories to be completed with bond funding. Although the results from the November 6, 2018, election have yet to be certified, as of the drafting of this memorandum Measure T appears to have passed with over seventy percent (70%) of the electorate voting yes. A two-thirds majority is required for the ballot measure to pass. On November 7, 2018, Mayor Liccardo issued a memorandum to the Rules Committee recommending several actions regarding the projects and priorities contemplated by Measure T.

### ANALYSIS

Staff will return to the Mayor and City Council with a detailed strategy on moving forward with Measure T projects and programs on February 12, 2019. However, a significant amount of work is already underway to prepare for project and program delivery. Activities currently underway include the following:

- **Internal Governance:** An administrative governing structure is being developed to ensure proper reporting, teamwork and accountability amongst the various city departments involved in the program;
- **External Governance:** A reporting structure is being developed to ensure regular and timely progress reports are provided to the Mayor and City Council, the (to be formed) Measure T Citizens Oversight Committee and the general public;
- **Project Scopes and Schedules:** Draft project scopes of work, schedules, capital budgets and operating budget impacts are being developed so staff can make a sound recommendation to the Mayor and City Council on timelines for many of the projects by early 2019;
- **Staffing Models:** Staffing models are being analyzed to determine what levels of City staff will be required to ensure effective and efficient program delivery;
- **Consultant Support:** Consultant requests for proposals are being developed to ensure consultant resources are available to assist with project design where necessary;
- **Fire Station 37:** A Service Order will be released in December with a design consultant to complete the design work previously started in 2010. The project design will need to be adjusted to meet current codes and minor layout adjustments. The target is to complete the design in December 2019, followed by a bid and award period in early 2020, with a tentative construction start date in the first half of 2020.
- **Land acquisition:** If Mayor Liccardo's memorandum is approved, it is expected that land will need to be identified for at least six projects in the public safety category. Staff has begun discussions regarding potential locations for these facilities. These include:
  - (a) two new locations to relocate Fire Stations 8 and 23;
  - (b) two new fire station locations;
  - (c) the new police training facility, and
  - (d) the new emergency operations center.
- **Street repaving:** Staff has identified 388 miles of local and neighborhood streets in the worst pavement condition and has provided a list and maps to the Council and public for informational purposes. Staff is developing a multi-year implementation and expenditure plan for the \$300,000,000 allocation for street pavement maintenance, with construction tentatively scheduled to begin in the 2020 construction season.
- **Bond Issuance Timing:** Bond issuances will occur in phases so that proceeds from each issuance can be spent on near-term projects within a relatively short timeframe. Staff is preliminarily targeting the first issuance to occur early summer of 2019.

If Mayor Liccardo's November 7, 2018, Rules and Open Government Committee memorandum is approved by the City Council, staff will take the following actions:

- 1) Staff will amend Attachment A to the City Manager's September 11, 2018, memorandum to (1) Preserve Fire Station 37 as a priority project; (2) Build at least two new fire stations in addition to rebuilding/relocating Fire Stations 8 and 23; and (3) Supplanting "Public

- Safety Headquarters Infrastructure Needs” with “Police Headquarters Infrastructure Needs”. If Mayor Liccardo’s Rules Committee memorandum is approved, staff will distribute the revised Attachment A in an informational memorandum.
- 2) Staff will begin updating the 2015 San Jose Fire Department Strategic Business Plan with timelines for rebuilding/relocating Fire Stations 8 and 23 and for the two additional new stations. The amount of Measure T funding available for other potential fire station rehabilitation projects outside of these four will likely not be known until later in 2019 as the final locations and scopes of work for the other projects in the Public Safety category are developed.
  - 3) As the date for certification of the election results is currently unknown, staff would like to target February 12, 2019, to return with more detail on the timeline for Fire Station 37 and the additional stations. As mentioned above, staff is already moving forward with the design completion for Fire Station 37.

As previously mentioned, staff will return to the Mayor and City Council with a detailed strategy on moving forward with Measure T projects and programs on February 12, 2019. In the meantime, significant work efforts are underway to ensure successful and timely delivery of the projects associated with Measure T.

/s/  
MATT CANO  
Director of Public Works

For questions, please contact John Cannon, Interim Deputy Director, Public Works at (408) 535-8340.