

Community Center Reuse Program

PRNS

October 23, 2018

PRNS Reuse Administration

Thank you Auditor

- Proud of the Overall Success of the Program
 - Creative response to the recession
 - Estimated \$9 M in cost avoidance annually
 - Established partnerships with new agencies and well-established organizations



History

- PRNS had a Citywide network of ~50 Community Centers
- Initially only 17 buildings to be put in Reuse
- Grew to 42 in 2015 (Currently 39)
- Community Center Staff eliminated by about 50%



Response to the Budget Crisis

- Do not let building stay vacant
- Facilitate services to community
- Be agile and expedient
- Council Approved ability to use Unique Services Provision
 - Approved through FY 19-20
 - 7 total awarded through Unique Services
 - Ex: Almaden Winery, Gardner, Kirk
(Assyrian) (Hip Hop Chess) (Community Seva – food prep)

Challenges and Actions

- 39 Buildings - 41 service agreements
- 1.6 FTE Recreation Specialists to manage contracts and agency relationships
- 19 Recommendations
- 2 are Yellow
- 17 are Green
 - 4 capacity challenges



Yellow Recommendations

- Recommendation #1: Periodic Condition Assessment - \$12K-\$15/site
- Recommendation #2: Better tracking/assessment of net costs, revenue, building value
- Both require funding
- Need for PRNS facilities manager (all 50 buildings)

Capacity Need Recommendations

- Recommendations #4, #5, #10, #11
- Focused on the appropriate level of contract management/monitoring/scope
 - Reviewing financial statements including agency fee structure and revenue

Challenges Example

- Recommendation #10 regarding abiding by Reuse Rules – charging and memberships
- Broad range of service providers
- Boys Girls Club membership and service opportunities
- Alignment of fees to City standards

Next Steps

- 8 of 19 to be complete in 2018
- Marketing of partner services and rental efficiencies targeted for FY 18-19 (3rec)
- Remainder targeted over next 2 years with needed support/funding
- Identify budget needs