COUNCIL AGENDA: 06/26/18

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Memorandum

TO: HONORABLE MAYOR AND CITY COUNCIL

FROM: Lee Wilcox

Julia H. Cooper

Matt Cano

SUBJECT: GENERAL OBLIGATION BOND

OPTIONS FOR NOVEMBER 2018

DATE: June 14, 2018

Date (0/14)

RECOMMENDATION

- (a) Review survey results and a potential project list for a citywide general obligation bond for upgrading 9-1-1 communications/police/fire/paramedic facilities; repairing roads, bridges, and stormdrains to prevent flooding and waterway pollution; and address urgent infrastructure needs;
- (b) Direct the City Manager and City Attorney to draft ballot language and return to City Council no later than August 7, 2018 for consideration of placing on the November 6, 2018 ballot a measure authorizing the City to issue general obligation bonds to upgrade 9-1-1 communications/police/fire/paramedic facilities to improve public safety and emergency/disaster response; repair deteriorating bridges; fix potholes/repave streets in the worst condition; repair stormdrains to prevent flooding/waterway pollution; and address urgent infrastructure needs; and
- (c) Direct the City Manager to conduct additional polling to refine the ballot language and finalize bond amount.
- (d) Direct the City Manager to develop a general obligation project category list, which will guide development of potential bond projects, outreach, and education, and return to Council on August 7, 2018.

OUTCOME

With approval of this item, the City Manager and City Attorney will bring forward a ballot measure for Council to consider placing on the November 6, 2018 citywide ballot. If needed, the City's survey consultant will conduct additional polling to refine the ballot language. Finally, the City Manager will also develop an education and outreach plan that includes engaging with Council offices and the community to provide information about the general obligation bond and the City's infrastructure needs.

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BACKGROUND

As detailed in the City's 2018-2019 Proposed Capital Budget, as adopted by the Council on June 12, 2018, the City continues to lack resources required to fully maintain its 911 communications, emergency operations, and police facilities, as well as fire stations, neighborhood streets, roads, bridges, and storm drains. The current backlog of unmet and deferred repairs and rebuilding of city infrastructure totals \$1.4 billion.

On May 22, 2018, the City Council discussed the results of preliminary polling on a potential general obligation bond measure that would address some of the City's critical infrastructure needs. The Council directed the City Manager to conduct additional polling to refine potential ballot language to see if there was a likelihood of meeting the two-thirds threshold required for passing a general obligation bond. The Council further directed testing higher levels of bond funding, not to exceed \$1 billion, testing a bond focused on repairing streets and roads; and testing a bond focused on public safety, emergency communications, and disaster preparedness infrastructure.

This report provides the City Council with results and analysis from the second survey, recommended next steps for placing a measure on the November (including a timeline of key Registrar of Voter deadlines), and preliminary information about community outreach and education.

ANALYSIS

The State of California Constitution provides that cities may issue general obligation bonds for the acquisition and improvement of real property if authorized by two-thirds of its voters. General obligation bonds are payable only from ad valorem property taxes, which are required to be levied in an amount sufficient to pay interest and principal on the bonds coming due in each year. These property tax revenues are generated from an additional property tax that is distinct from general property tax collections and are dedicated to paying debt service on the bonds and cannot be levied or used for any other purpose. The General Obligation Bonds are generally issued over a period of years and then repaid over a twenty- to thirty-year period from the date of issuance.

Community Survey Results

Fairbank, Maslin, Maullin, Metz & Associates (FM3), the City's contracted survey research consultants, conducted a second public opinion survey from June 2, 2018 to June 10, 2018 to assess voter willingness to support a potential general obligation bond measure in November 2018, with 1,203 San Jose voters in English, Spanish, and Vietnamese on both landlines and cell phones.

The principal goal was to test the electoral viability of three potential general obligation bond options. To avoid confusion, respondents were asked about one of the following three options:

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- 1) An omnibus general obligation bond authorization of \$950 million to support public safety, emergency preparedness, streets and roads, and other urgent infrastructure needs.
- 2) A general obligation bond authorization of \$500 million to repair neighborhood streets, roads, bridges, stormdrains, and other urgent transportation-related infrastructure.
- 3) A general obligation bond authorization of \$500 million to upgrade 911 communications, fire, police, paramedic, and emergency/disaster response facilities.

For each of the above potential general obligation bond measures, researchers tested voters' willingness to pay a lower authorized amount (\$750 million for the omnibus bond measure; \$300 million for the streets/roads measure and for the public safety/emergency response measure). The researchers also tested two possible options for ballot language, as the State Legislature has been considering amending the ballot language requirements under Assembly Bill 195 of 2017 with respect to local bond measures.

The survey results indicated:

- Only the omnibus general obligation bond measure exceeded the two-thirds threshold with 68 percent support. Support for the streets/roads (66 percent) and public safety/emergency response (65 percent) measures both fell just below the two-thirds requirement. Overall, there is little room for error with any potential general obligation bond measure.
- None of three alternatives exceeded the two-thirds vote threshold by the margin of sampling error (±4.9 percent).
- Positive arguments had little collective impact, while negative arguments had a sizable impact on support. These results mirrored the data from the earlier survey. This indicates that it is important to mobilize support and proceed with little to no opposition.
- Differences due to AB 195 language varied. Across the board, ballot language without the AB 195¹ language saw an increase in strong (or "definite yes") support, though the aggregate support levels differed only slightly.

Passing a general obligation bond measure for infrastructure is doable, but achieving the two-thirds support needed for passage will be challenging based on the results of the two surveys. In making a decision to move forward with a bond measure, the Council needs to weigh the risks of proceeding and not achieving voter approval versus failing to seek options to address a significant portion of the City's \$1.4 billion unmet deferred maintenance backlog as well as address major public safety, emergency response, and disaster preparedness infrastructure needs.

¹ Assembly Bill 195 of 2017 added new requirements for information that must be included in the 75-word ballot question including the amount of money raised annually and the rate and duration of the tax levied. As of the date of this memorandum, the State Legislature is considering a trailer bill that would provide a two-year exemption for bond measures due to the complexity of accurately stating the required information for bond measures in a 75-word statement, allowing time for a legislative remedy to be developed.

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Omnibus General Obligation Bond Results

The "omnibus" (multi-purpose) general obligation bond measure support slightly exceeded the two-thirds threshold, at 68 percent support for respondents who said they would definitely vote yes, probably vote yes, or were undecided and learning toward yes. The number stating that they would vote no totaled 28 percent, including those who would definitely vote no, probably vote no, and were undecided, but leaning toward no.

Researchers then asked everyone except those responding "definitely yes" to the first question how they would vote if the amount of general obligation bonds authorized was \$750 million. At \$750 million, support increased to 70 percent, as shown in Table 1 below.

\$950 million		\$750 million		
TOTAL YES	68%	TOTAL YES	70%	
Definitely yes	39%	Definitely yes	45%	
Probably yes	22%	Probably yes	18%	
Undecided, lean yes	7%	Undecided, lean yes	7%	
TOTAL NO	28%	TOTAL NO	27%	
Undecided, lean no	4%	Undecided, lean no	3%	
Probably no	7%	Probably no	7%	
Definitely no	17%	Definitely no	18%	
(Don't Know/No Answer)	4%	(Don't Know/No Answer)	3%	

After hearing arguments in favor of a \$950 million general obligation bond measure, support increased slightly from 68 percent to 70 percent.

Streets/Roads General Obligation Bond

Support for a general obligation bond measure to repair neighborhood streets, roads, aging bridges, and stormdrains polled just shy of the two-thirds threshold at 66 percent support. As shown in Table 2, there was little difference in support for a \$500 million general obligation bond measure and a \$300 million measure, with both polling at 66 percent. Strong support ("definitely yes") was 5 percentage points stronger at the lower amount.

² Tables labeled "Consolidated" shows data from both samples, those who heard ballot language with AB 195-compliant language and those who heard a ballot question without AB 195 language.

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\$500 million		\$300 million		
TOTAL YES	66%	TOTAL YES	66%	
Definitely yes	38%	Definitely yes	43%	
Probably yes	20%	Probably yes	15%	
Undecided, lean yes	8%	Undecided, lean yes	7%	
TOTAL NO	30%	TOTAL NO	30%	
Undecided, lean no	2%	Undecided, lean no	3%	
Probably no	6%	Probably no	7%	
Definitely no	22%	Definitely no	20%	
(Don't Know/No Answer)	4%	(Don't Know/No Answer)	4%	

Public Safety/Emergency Response/Disaster Preparedness General Obligation Bond

Support for a general obligation bond measure of \$500 million to upgrade 911 communications, fire, police, paramedic, and emergency/disaster response facilities was slightly below the two-thirds threshold at 65 percent. As shown in Table 3, when asked about a lower authorized bond amount of \$300 million, support fell to 60 percent overall.

\$500 million		\$300 million		
TOTAL YES	65%	TOTAL YES	60%	
Definitely yes	33%	Definitely yes	37%	
Probably yes	26%	Probably yes	18%	
Undecided, lean yes	6%	Undecided, lean yes	5%	
TOTAL NO	31%	TOTAL NO	33%	
Undecided, lean no	2%	Undecided, lean no	4%	
Probably no	9%	Probably no	9%	
Definitely no	21%	Definitely no	21%	
(Don't Know/No Answer)	4%	(Don't Know/No Answer)	6%	

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Next Steps and Timeline

Based on the most recent survey data, the Administration recommends Council direct the City Manager to narrow the approach to an omnibus general obligation bond and continue work for placement on the November 6, 2018 citywide ballot. As shown in both this recent survey and the prior survey, the margin for success is narrow. For this reason, it is critical that the ballot language be honed and additional information tested before the Council makes a final decision for placement on the November 2018 citywide ballot.

Moving forward with the omnibus general obligation bond measure, would allow the City to address neighborhood streets, roads, bridges, and stormdrains, as well as 911 communications; police, fire, and paramedic response, as well as infrastructure preparedness for emergencies and disasters like floods, wildfires, and earthquakes. While the \$750 million general obligation bond measure shows slightly higher support levels, additional survey work and analysis will shape the final recommendation on the bond authorization for Council consideration on August 7, 2018.

The Santa Clara County Registrar of Voters sets key deadlines for placing measures on the ballot. These deadlines drive the timeline for decision-making around moving forward with a general obligation bond in November 2018. As shown in Table 4 below, Tuesday, August 7, 2018, the first Council meeting after the July recess, is the final regularly scheduled opportunity for the City Council to vote on placing the bond measure on the ballot. The City Council could hold a special meeting up until Friday, August 10, in accordance with City and State regulations.

Table 4: Key Deadlines for November 2018 Ballot Measures		
Date	Deadline	
Aug. 7, 2018	City Council meeting to decide on placing measures on the November ballot. Note: Friday, August 10 at 5 p.m. is Registrar of Voters deadline. Council may call a special meeting.	
Aug. 14, 2018	Arguments in Favor/Against due to Registrar of Voters.	
Aug. 21, 2018	 City Attorney's Impartial Analysis due to Registrar of Voters. Rebuttals to Arguments in Favor/Against (if allowed) due to Registrar of Voters. 	
Nov. 6, 2018	Election Day.	

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Preliminary Project List

On February 27, 2018, the Public Works Department presented the annual Status Report on Deferred Maintenance and Infrastructure Backlog³ to the Mayor and City Council providing information on the magnitude of required infrastructure repairs citywide. As reported in February, the City has a backlog of \$1.4 billion in necessary repairs to public infrastructure. The largest single need is in the transportation category with \$697 million needed for repairs to neighborhood streets, roads, bridges, overpasses, and sidewalks. Beyond that, there are significant unfunded needs in many other areas such as sewers, parks, and city buildings. While there are funding sources available on an annual basis to perform certain infrastructure repairs, these funds are not sufficient to keep pace with the new repairs that are needed annually. It is estimated that, even with currently available funds, the infrastructure backlog is growing by nearly \$112 million per year. While the City will continue to be resourceful in utilizing grant funding to supplement existing City budgets, it is unlikely there will be sufficient grant funds available to keep pace with the growing infrastructure needs. A general obligation bond measure will help provide much needed funding to reduce this backlog and to provide modern public safety and emergency preparedness infrastructure and facilities.

At the May 22, 2018 Council meeting, the City Council gave direction to staff to continue exploring placing a general obligation bond measure on the November 6, 2018 citywide ballot. The Council also approved a memorandum from Councilmember Rocha that directed the Administration to prioritize inclusion of the \$270 million needed to repair neighborhood streets that are in poor condition.

In addition to this direction and the work done annually to catalogue the deferred maintenance and infrastructure backlog, the Public Works Department has been working with departments citywide to develop and refine a list of critical infrastructure needs. This list is provided in Attachment A. The attachment provides a list of potential projects, along with conceptual information on the potential costs and how the public perceived the project(s) during the latest round of polling. Many of these projects are intended to address the infrastructure backlog, however, it is important to note that not all projects on the backlog list meet the eligibility requirements for general obligation bond funding. Additionally, the project list in Attachment A has not yet been fully vetted for general obligation bond eligibility.

While Attachment A include results from the polling, the intention of surveying these projects was to further develop the 75-word ballot statement. As the Administration moves forward, ensuring refinement of the 75-word ballot statement and creating maximum flexibility for the City in developing the Project List will continue to be challenging and require we narrow the project list.

³ Report: https://sanjose.legistar.com/View.ashx?M=F&ID=5824507&GUID=A5CB28DB-F08A-4360-8A81-A21E96B7A2E1.

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The list includes several strategic projects that address the City's need to improve public safety and emergency responses times, as well as prepare for and respond to disasters and emergencies such as floods, fires, and earthquakes. Projects under evaluation include upgrading public safety communications facilities and providing a new Emergency Operations Center, which are proposed as opportunities to increase the City's ability to provide public safety and other services to the community. Building Fire Station 37 in Willow Glen has the potential to improve response times in an area of the City impacted by a high volume of calls for service.

The Administration will continue to evaluate potential projects and determine if efficiencies are available, such as whether it would be most cost effective to combine projects, rehabilitate existing buildings or build new facilities. New combined (or separate) training facilities for police officers, firefighters, and paramedics could provide the facilities to get additional first responders into the Police and Fire Department. Additionally, co-locating a new Police Department building with a new, modern public safety communications facility might be more fiscally prudent than making repairs to outdated and worn facilities. However, as can be seen in Attachment A, difficult decisions will need to be made as these projects (with the exception of the communications facility) are examples of projects that are viewed as organizational priority needs but did not receive significant support in initial polling.

If the Mayor and City Council provide direction to continue to pursue a potential general obligation bond measure, the Administration will continue to refine the list in Attachment A based upon polling data. Eligibility for general obligation bond funding, and other feedback received. Staff anticipates returning to the Mayor and City Council with a further refined list on August 7, 2018. Additionally, as specific projects begin to be defined, for City Council for consideration, projects are intended to be evaluated against the following criteria:

- Fiscal Responsibility: Does the project leverage additional funding? Does the project reduce the City's commitment of General Fund dollars? Will implementing this project now save capital or general fund dollars in the future?
- Project Readiness: Is the project scope of work fully understood?
- Public Safety: Does the project directly or indirectly enhance the safety of our residents?
- Leveraging Opportunities: Are there partnership opportunities currently available that would help the City move this project forward?
- Equity: Does this project maximize the City's ability to provide opportunity to our residents who are most in need?
- Resident's Priorities: Do our residents believe that this project is a priority?

On June 12, 2018, the City Council approved a recommendation from Mayor Liccardo that provided direction for the Administration to include the potential use of \$250 million in general obligation bond revenues for affordable housing and to test such concepts as "homeless housing," "cost-effective, innovative approaches to ending homelessness," "teacher housing," or "housing for the missing middle." The Administration will incorporate this direction into the next round of polling and report back to Council at the August 7, 2018 meeting.

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Community Outreach and Education

If the City Council decides to place a general obligation measure on the November 6, 2018 citywide ballot, the Administration will develop educational materials and an outreach strategy in coordination with the City Attorney's Office.

State law prohibits City staff, elected officials, and Mayor and Council staff members from using City funds, equipment, resources, or time to campaign or engage in electioneering activities. The City Attorney's Office provides guidance to employees and elected officials regarding what activities are prohibited.

City staff may, however, provide factual educational information to San José residents regarding measures that the City Council places on the ballot. This may include information about:

- Content of the ballot measure;
- What projects or types of projects could be funded by the general obligation bond measure;
- How much an average homeowner would be taxed, using estimates based on interest rates at the time the bonds were issued, the number of bond series issued and the timing of the bond issuances, and the estimated assessed value of property in San José, among other factors; and
- Other facts about the ballot measure.

City staff's efforts could include creating a website, fact sheets, newsletter articles, social media materials, press releases, and other materials. Outreach activities could include briefing City commissions and holding community meetings to provide an overview of the measure and answer questions from residents, so long as those presentations are focused on the facts of the measure and are not advocating for the measure. If the Council moves forward with approval today, the Administration will begin this work immediately and work with the Mayor and Councilmembers to align these messages and the educational materials needed in each community.

EVALUATION AND FOLLOW-UP

This item fulfills the Council's direction from May 22, 2018 to conduct additional polling and return to the City Council prior to the July recess. If so directed, the Administration will return on August 7, 2018 with final ballot language for a general obligation bond measure on the November 2018 citywide ballot.

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PUBLIC OUTREACH

On behalf of the City, FM3 Research conducted a poll of 1,203 registered voters living in San José. Polling was conducted in English, Spanish, and Vietnamese. In addition, this memorandum will be posted on the City's Council Agenda website for the June 26, 2018 Council Meeting.

COORDINATION

This memorandum has been coordinated with the City Attorney's Office and City Clerk's Office. Multiple departments participated in development of the preliminary project list, including the Office of Emergency Management, and the Fire, Police, Transportation, Environmental Services, and Parks, Recreation and Neighborhood Services departments.

COMMISSION RECOMMENDATION/INPUT

No commission recommendation or input is associated with this action.

FISCAL/POLICY ALIGNMENT

For years, City funds have continued to be insufficient to pay for maintenance and infrastructure needs. As a result, a backlog of deferred projects has grown to approximately \$1.4 billion in a backlog of unmet/deferred infrastructure needs with an additional \$112 million needed annually in order to maintain the City's infrastructure in a sustained and functional condition.

Deferring maintenance increases future costs, and the City has long identified funding to address the backlog as a critical budget priority. While not all the projects on the backlog list are eligible for general obligation bond funding, a general obligation bond measure has the potential to address a significant portion of the backlog and fund new or modernized facilities that would be less costly to maintain than current, rundown facilities with expensive maintenance needs, as well as address current gaps in the City's public safety, emergency response, and disaster preparedness infrastructure.

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CEQA

Exempt, Not a Project -- Feasibility and Planning Studies with no commitment to future actions Public Project number PP17-001.

/s/ LEE WILCOX Chief of Staff, City Manager's Office /s/ JULIA H. COOPER Director of Finance

/s/ MATT CANO Director of Public Works

For questions, please contact Lee Wilcox, Chief of Staff, at (408) 535-4873 or Michelle McGurk, Assistant to the City Manager, at (408) 535-8254.

Attachment A: Potential General Obligation Bond Projects List

Attachment A

Potential General Obligation Bond Projects
(*note: most cost estimates included in the below table are conceptual for discussion purposes and will be refined based upon discussion and feedback from the Mayor and City Council)

Project	Possible Costs	Polling Results
Potential Project Ideas Polling Over 67%: Staff recommend project categories as focus areas for the potential bond measure.	7500 PEO	ement of these
Bridge Repair, Rehabilitation & Replacement 24 bridges or overpasses that may need replacing and 46 bridges that need repairs to ensure safety during an earthquake.	\$82 million	81%
Streets – Local/Neighborhood Rehabilitate and resurface local and neighborhood streets in poor condition, costs increased slightly from prior estimates due to continued deterioration of streets (388 miles).	\$300 million	76%
911 Communications Center NEW and modern Police and Fire 9-1-1 Communications and Dispatch Center (cost dependent on whether this is an upgrade of existing facility or part of new facility)	TBD	72%
Flood Prevention Prevent future floods by installing new pump stations, flappergates, and improving storm drains to protect neighborhoods and Downtown during major rainstorms. Additionally, rehabilitate and modernize existing pump stations.	\$70 million	69% (storm drains only at 69%, pump stations at 59%)
 Fire Stations: Upgrade & Repair 1) Upgrade fire stations to improve emergency response times (3, 30, 4, 8 & 9) 2) Rebuild Fire Station 8 & 23 	TBD	68%
Potential Project Ideas Polling at 66%: These project categ threshold and staff recommends continued evaluation of them bond measure		
Emergency Operations Center NEW Emergency Operations Center to respond to earthquakes, fires, and other anticipated and confirmed potential catastrophic disasters	TBD	66%

Project	Possible Costs	Polling Results
Senior, Youth, and Community Centers Community centers, including those serving nutritious lunches to senior citizens and providing programs for youth, need to be rehabilitated and have critical repairs. This may include making them safe to serve as shelters in disaster response.	\$40 million	66%

Potential Project Ideas Polling Well Below 67%: At this time, staff is not recommending specifically naming these project categories in a ballot measure based on initial polling results. However, if a large ballot measure passes and funding is available for additional projects, some of the projects below (in whole or in part) depending on the final ballot measure language could be funded, based on criteria discussed in the body of this memo, especially projects that repair or replace critical infrastructure.

Police Warehouse Build a state of the art, secure facility for collecting and maintaining crime scene and DNA evidence to help solve crimes.	TBD	61%
Flood Prevention, Clean Water, and City Owned Property Improvements Protect neighborhoods and waterways by developing green stormwater infrastructure that provides flood protection, improves draught resiliency, reduces stormwater pollution and trash, while also enhancing community beautification and recreational areas	\$50 million	60%
Libraries Moderate renovations and improvements to the three oldest branch libraries (Alviso, Biblioteca Latinoamericana, and West Valley Branch) that were not previously enhanced through the Library Bond Program.	\$10 million	58%
Mass Care & Shelter – Libraries and Community Centers Renovate libraries and community centers to provide facilities in order to be able to provide emergency food and shelter in the event of an earthquake or major disaster	TBD	57%
LED streetlights Improve pedestrian and neighborhood safety by installing brighter, whiter, energy efficient LED streetlights citywide	\$36 million	56%

Project	Possible Costs	Polling Results
Safe Parks, Pools, and Playgrounds Throughout San José, neighborhood playgrounds need safety repairs and replacement, soccer and baseball fields need to be rebuilt, and swimming pools need upgrades.	\$130 million	55% (playgrounds only at 55%, sports fields were at 29%, pools @ 28%)
Public Safety Training Facility Public Safety Training Facility to train first responders, including police, fire, paramedics, and others	\$38 -\$60 million	54%
Fire Stations: Build New Build Fire Station 37 – 46 to enhance capacity.	TBD	51%
Real Time Crime Analysis and Data Center NEW 21 st Century centralized technology center to focus on crime reduction by providing real-time information and reports, analyzing crime trends, tips and leads to create a more proactive and predictive police force.	TBD	49%
Public Safety Headquarters & First Responder Communications and Center NEW 21 st Century Public Safety (Police or Police + Fire) Headquarters & First Response Command Center	\$150 -\$300 million	45%
Additional Potential Project Ideas Not Specifically Polled: recommending specifically naming these project categories in initial polling results. However, if a large ballot measure pass additional projects, some of the projects below (in whole or in ballot measure language could be funded, based on criteria dimemo, especially projects that repair or replace critical infras	a ballot meast es and funding part) dependi iscussed in the	ure based on g is available for ng on the final
Joint Information Center NEW facility from which communications to the public on the status of response to a disaster can accessed by police, fire, and all other agencies.	TBD	NA
Department Operations Centers Facilities to run city operations within departments in case of earthquake, fire, flood, or other anticipated and confirmed potential catastrophic disasters.	TBD	NA
Emergency Housing for Emergency Operations Facility to house emergency workers during earthquake, fire, flood, or other emergencies.	TBD	NA

Project	Possible Costs	Polling Results
Missing Sidewalks and Streetlights It is estimated that there are 135 miles of streets in several neighborhoods where there are no sidewalks for residents to walk safely. Several of the same and other neighborhoods lack adequate streetlighting.	TBD	NA
Sidewalk Accessibility Curb Ramps This item would fund the installation and upgrade of all curb ramps as needed to comply with the ADA (7,000 new locations and 17,700 modified locations).	\$100 million	NA
Storm System Capacity Improvements Prevent future floods by upsizing existing storm pipe system to protect neighborhoods during major rainstorms.	\$45 million	NA
Sanitary Sewer Interceptor and Trunk Line System Improvements Improve existing sanitary sewer interceptor and trunk line by investing in automation gates and air scrubbing system	TBD	NA
Missing or Damaged Curb and Gutter/Storm Conveying System In many neighborhoods, there are no storm water conveying system or they are damaged by tree roots and settlements. Repairing or constructing these systems would eliminate ponding, provide safety, and help preserve the pavement system.	\$220 million	NA
Energy & Water Efficiency Save tax dollars and help the environment by installing energy efficient lighting in City buildings and smart irrigation systems.	\$20 million	NA
LED Outdoor Lighting Improve pedestrian safety by installing brighter, whiter, energy efficient LED exterior lighting at parks, libraries, community centers, and city parking lots.	\$10 million	NA
Service Yards Renovate, repair, and upgrade the four service yards to ensure the City's critical maintenance and repair crews have functional facilities to repair the roads, maintain the sewers, and fix the City's infrastructure.	\$25 million	NA
Recreation and Intervention Upgrade and rebuild facilities serving children at risk who are at risk of getting involved in gangs, such as the PAL stadium and old Hillview Library, to provide positive sports and recreation alternatives.	\$40 million	NA

Project	Possible Costs	Polling Results
Saint James Park Renovation Provide portion of funding necessary to implement the vision of revitalizing St James Park, including the construction of a Levitt Pavilion.	\$20 million	NA
Public Art Rehabilitation of existing public art collection, including permanent installation of sonic runway	\$10 million	NA
Cultural Facilities Renovations Center for the Performing Arts and others	\$50 million	NA