

Team San Jose Performance Fiscal Year 2020-21

A Report from the City Auditor Issued November 2021

http://www.sanjoseca.gov/auditor



Background

- Since 2004, Team San Jose has operated several City-owned facilities on behalf of the City
- Since 2009, Team San Jose has also operated the San José Convention and Visitor's Bureau (CVB)
- Objective of this audit was to determine whether Team San Jose achieved agreed upon performance targets during Fiscal Year 2020-21



San José McEnery Convention Center



Finding I:Team San Jose Did Not Meet Its Weighted Incentive Fee Score Or Its CVB Performance Targets for FY 2020-21

Weighted Incentive Fee Score for the Convention and Cultural Facilities

| Measures | Original Target | Adjusted Target | Actual | % of Adjusted Target Achieved | Weighted Incentive Fee Score Percentage - Adjusted Target |
|---------------------------------|--------------------|--------------------|----------|-------------------------------|---|
| Gross Operating Results (40%) | \$1,025,128 | \$612,830 | \$70,111 | 11.4% | 4.6% |
| Hotel Nights (20%) | 119,820 | 71,629 | 82,953 | 116% | 23.2% |
| Estimated Economic Impact (20%) | \$28,707,785 | \$17,161,748 | \$0 | 0% | 0.0% |
| Theater Occupancy (10%) | 77% | 46% | 0% | 0% | 0.0% |
| Satisfaction Rate (10%) | 95% | 57% | 0% | 0% | 0.0% |
| | | 27.7% | | | |

Weighted Performance Score for the Convention and Visitor's Bureau

| | | | | % of | Weighted |
|-------------------------------|--------------------|--------------------|--------|----------|--------------------|
| Measures | Original Target | Adjusted Target | Actual | Adjusted | Incentive Fee |
| | | | | Target | Score Percentage - |
| | | | | Achieved | Adjusted Target |
| Hotel Nights (50%) | 119,820 | 71,629 | 82,953 | 116% | 57.9% |
| Direct Visitor Spending (50%) | \$28,707,785 | \$17,161,748 | \$0 | 0% | 0.0% |
| | Total We | eighted Perforr | | 57.9% | |



Conclusion

Our audit report includes I recommendation.

We would like to thank Team San Jose, the Office of Economic Development, and the Budget Office for their time, information, insight, and cooperation during the audit process.

The audit report is available at www.sanjoseca.gov/auditor