

# Diridon Station to Airport Connector

## Phase 1 Feasibility Validation Report and Phase 2A Recommendation

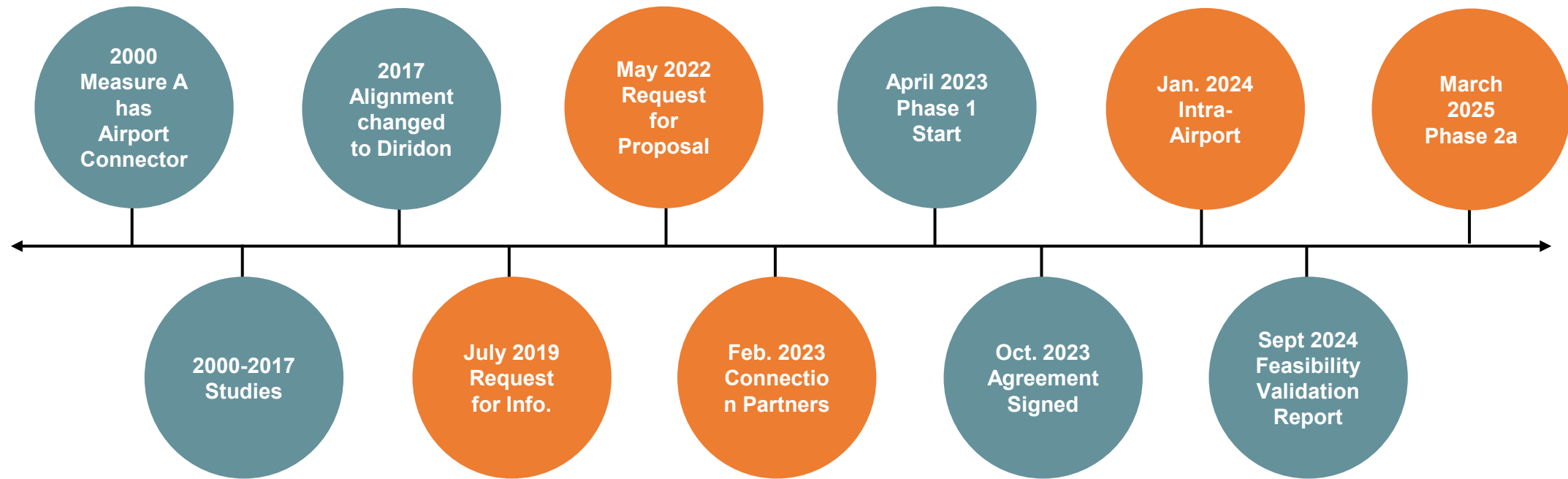
City Council  
March 25, 2025  
Item 5.1

SJC Airport - Diridon Station Connector

City of San José Department of Transportation  
San José Mineta International Airport

John Ristow, Director of Transportation  
Mookie Patel, Director of Aviation  
Ramses Madou, Division Manager, Department of Transportation  
Ryan Sheelen, Planner IV, Department of Aviation

# Project History



\*Council Actions

# Project Timeline

**Pre-Development Agreement**  
A PDA is a highly structured, exclusive, City-committed co-development process.

**Implementation Agreement**  
Final project terms, costs, roles, and scopes are contractually agreed to.

Today

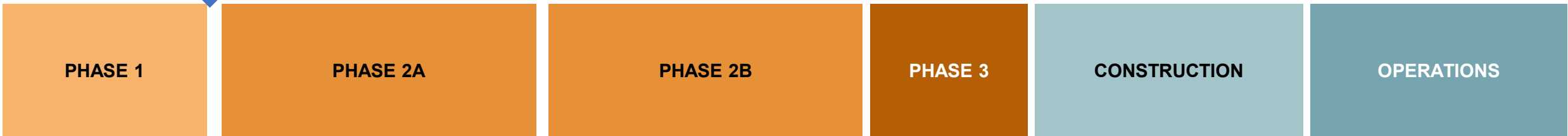


One Year

One - Two Years

Six Months

Four Years



**PHASE 1**

**PHASE 2A**

**PHASE 2B**

**PHASE 3**

**CONSTRUCTION**

**OPERATIONS**

Planning and  
Commercial  
Structure

Investment Grade Ridership  
Preferred Alignment  
Funding Plan

Environmental  
Engineering/Design

Finalize  
Implementation  
Agreement



# The Connector's Value for San José\*

- Make San José Mineta International Airport more connected to the regional transit hub
- Provide a new, reliable, travel option that avoids traffic congestion
- Prove out scalable technology for future transit expansions across San José
- Make development around Diridon Station more attractive
- Build flexible infrastructure to evolve with technology
- Increase the ridership of existing transit services at Diridon Station

\*From City Council Directed RFP



# Project Definition

## Base Project

Connects Diridon Station and San José Mineta International Airport terminal B.



## Extension Project

Adds an intra Airport Loop connecting terminal A and the long-term parking lot to the base project.





# Phase 1 Feasibility Report

## Technical Feasibility

- Technology development progress and roadmap
- Study Alignment

## Financial Viability

- Construction and operating cost estimates
- Range of ridership and revenue estimates
- Range of operating results which determine the amount of potential private investment

## Commercial Structure

- Partnership structure and proposed risk allocation

## Benefit – Cost Analysis

- Range of Benefit - Cost results
- MTC's regional analysis

# Technical Feasibility

## Major Findings:

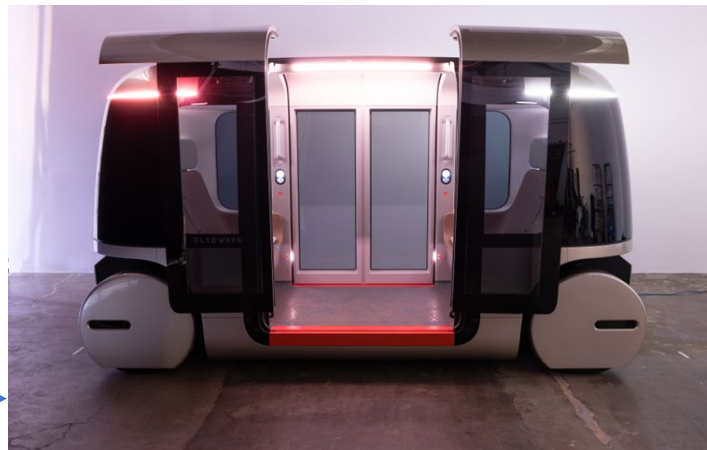
- Vehicle and systems development has made significant strides. 2<sup>nd</sup> generation prototypes now testing
- Roadmap towards commercial readiness looks feasible
- Conceptual design for feasibility alignment enabled initial estimates of capital cost, operating costs, and travel times

## Key areas for next phase:

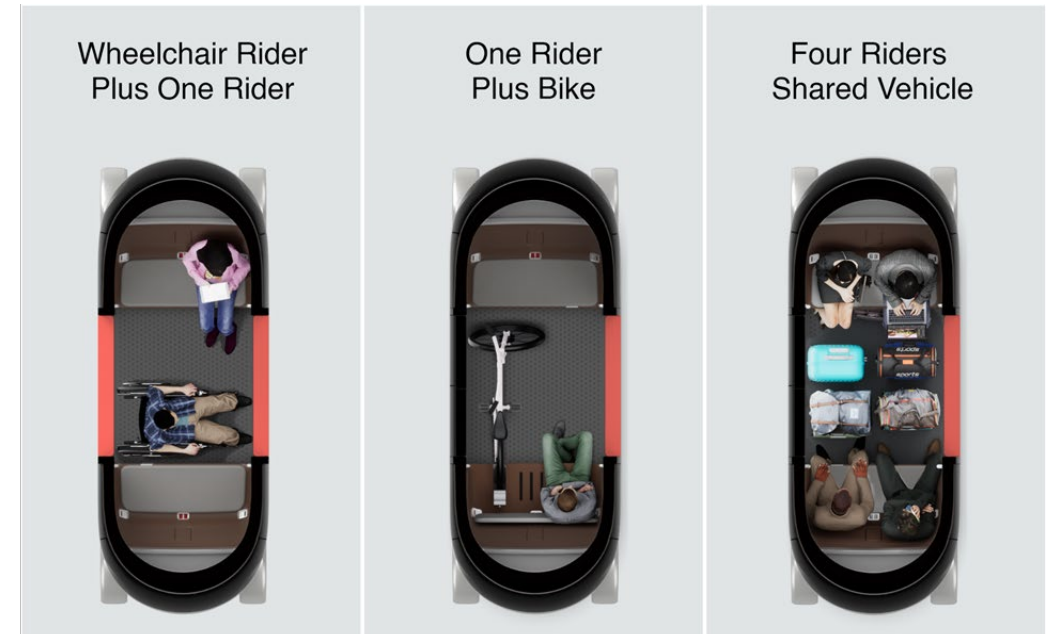
- Development of beta vehicles
- Public agency and emergency services coordination
- Design in the ability to utilize alternate transit vehicles
- Create contingency plans for continuous circulation
- Refine alignment to avoid or mitigate conflicts and to reduce costs



Alpha prototype



Beta prototype





# Financial Feasibility



## Major Findings:

- Connector construction costs estimates, based on conceptual design of a representative alignment, range between
  - \$489 to \$592 million for Base Project
  - \$707 to \$821 million including the optional Extension
  - 90% or more of construction costs would be paid by public funds, 10% or less likely paid by private investment
- Operating subsidies may be required for the base project based on Airport's historical growth rates.
- Fare revenues cover operating and maintenance expenses for all growth rates if optional intra-airport extension is constructed.

## Key areas for next phase:

- Updating and refining ridership and revenue forecasts
- Develop funding strategy for obtaining Federal, State, and regional grants to build the Connector
- Incorporate value engineering into preferred alignment selection to lower both construction and operating costs



# Staff Recommendation

Adopt a resolution authorizing the City Manager or her designee to:

- 1) Negotiate and execute an amendment to the pre-development agreement, task orders, and change orders with San José Connection Partners to refine ridership and revenue forecasting, develop a funding strategy, and develop a preferred alignment for the Base Project and the Optional Intra-airport Extension Project in an amount not to exceed \$14.7 million, subject to the appropriation of funds;
- 2) Secure funding for the project, including the negotiation of a new funding agreement with the Valley Transportation Authority for Phase 2a project planning, subject to the appropriation of funds by the Valley Transportation Authority.

# Diridon Station to Airport Connector

## Phase 1 Feasibility Validation Report and Phase 2A Recommendation

**City Council**

March 25, 2025

Item 5.1

SJC Airport - Diridon Station Connector

City of San José Department of Transportation  
San José Mineta International Airport

John Ristow, Director of Transportation  
Mookie Patel, Director of Aviation  
Ramses Madou, Division Manager, Department of Transportation  
Ryan Sheelen, Planner IV, Department of Aviation